

Global Leader in Construction Technology

Capital Markets Day 2023



Agenda

09:10 Welcoming

09:20 Byggfakta Group & updated strategy

10:45 Coffee break

11:00 Financial update

11:30 Presentation of 4CastGroup

12:00 Demonstration of BFG products & AI

12:30 Closing remarks & lunch

Agenda

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09:20 Byggfakta Group & updated strategy

10:45 Coffee break

11:00 Financial update

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General Overview

Market

Product and Software

Operations

Strategy

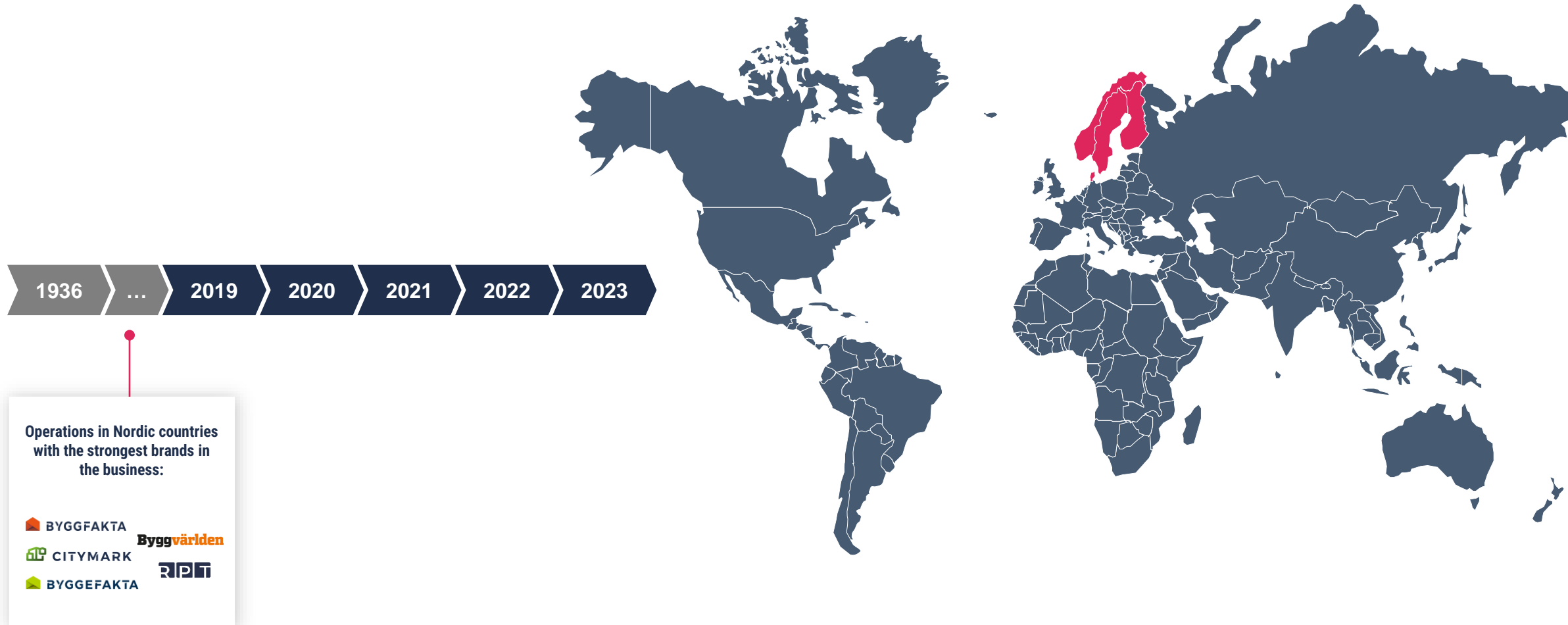
Product overview

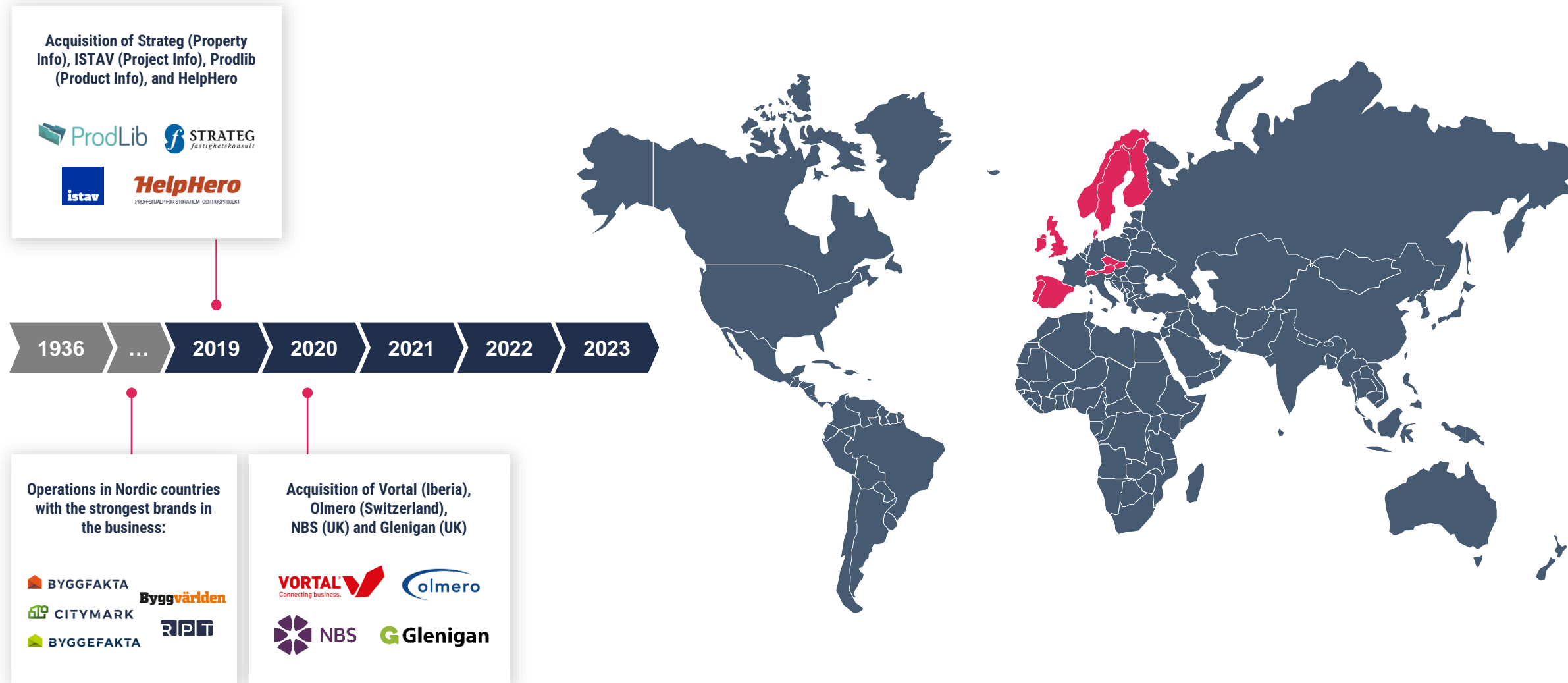
Our current core business split across five application areas



1936-2019

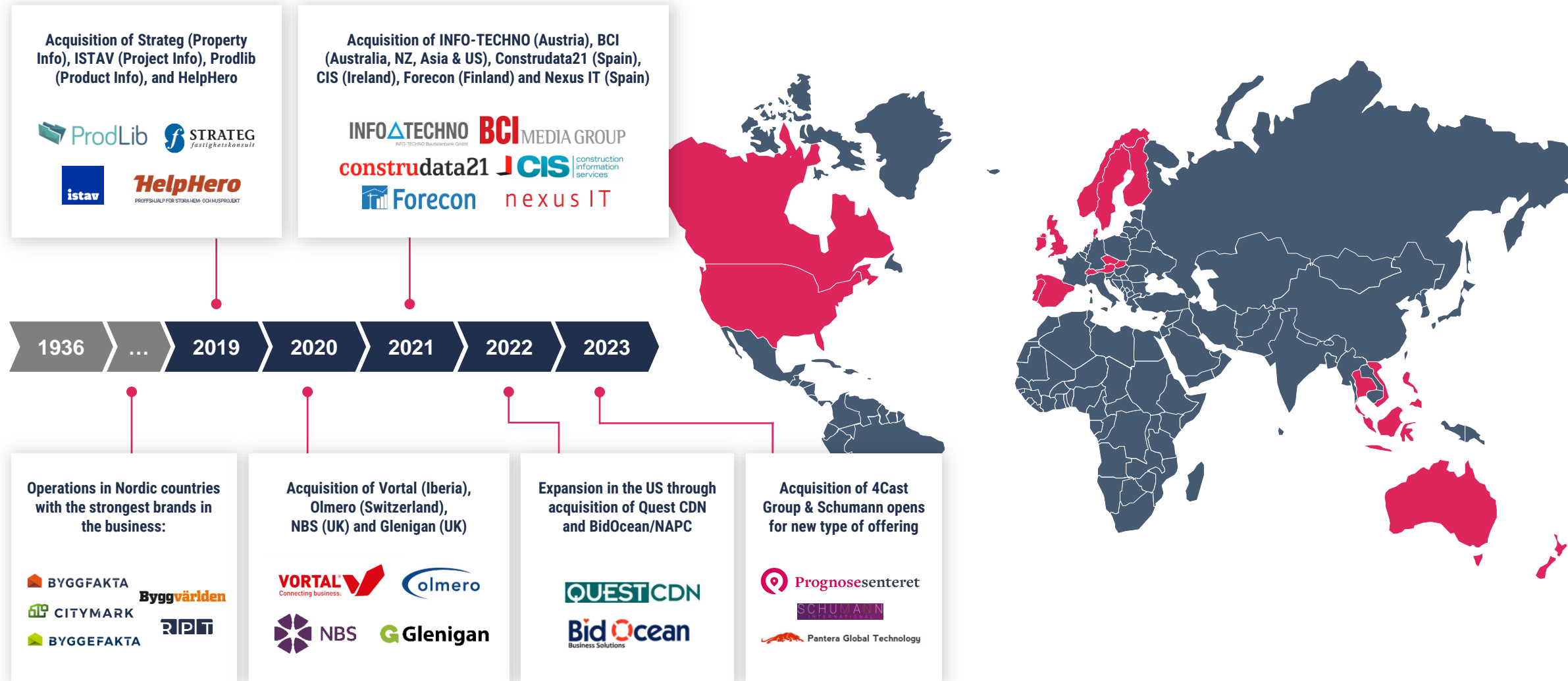
Nordic phase – growing organically





2021-2023

Establishing global presence



Byggfakta Group today

The group holds a leading global position fueled by strong underlying trends



Underlying trends in our favor

- Powerful tailwinds accelerating the digitalization of construction sector
- Large and expanding addressable market
- Focus on ESG accelerates change – extensive market rules and regulations across regions

Byggfakta Group today

The strongest brands in the business with exceptional reach and depth



1,300,000

Active Projects

5

Product Areas

2.1

bn SEK ARR

50,000

Total Customers

26

Countries Worldwide

2,000

Employees

General Overview

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Industry Dynamics



A project-based building approach – Lagging productivity growth



A highly fragmented yet intertwined ecosystem



Strong focus on local markets



Extensive market rules and regulations across regions

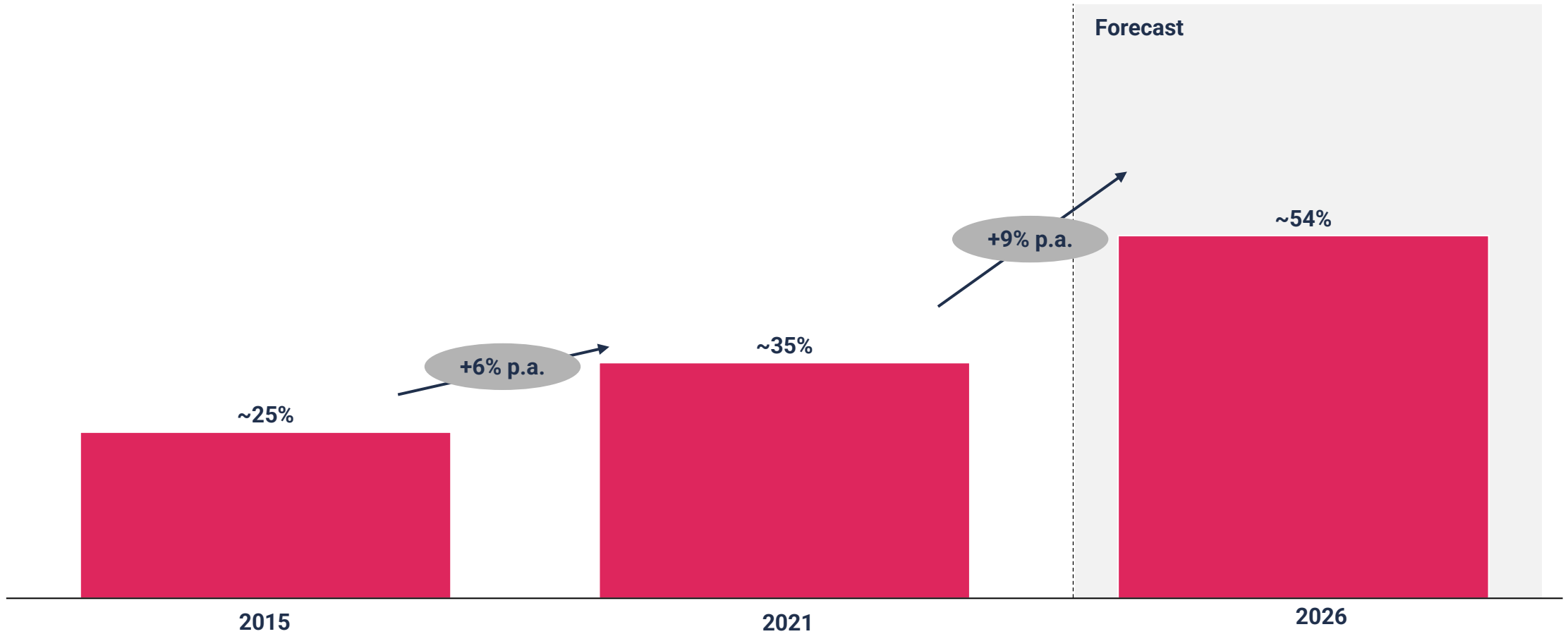
Digital drivers

Emergence of tailwinds accelerating the digitalization across the value chain

| Category | Trend | |
|---------------------------------------|--|---|
| Underlying construction market trends | Skilled labour shortages |  |
| | Industrialisation of construction value chain |  |
| Regulatory drivers | Push for sustainability |  |
| | Push for safety and traceability |  |
| | Push for digitalisation of public sector construction projects |  |
| Customers | New generation of digitally native decision makers |  |
| | Trend towards digital adoption accelerated by Covid |  |

Digital drivers

Strong increase in digital tool adoption in construction as well as digital penetration evolution



High barriers to entry

A robust position with multiple barriers to entry for competitors across regions



Database

- Sophisticated database system – collecting and gathering extensive datapoints
- Strong data intelligence capabilities gives BFG an edge
- +25 year of data collected



Software Solution

- Complimentary software offering
- Integrated software system is difficult to replicate



Customer Base

- Strong relationships with customers – extensive up-sell capabilities
- Leveraging extensive network of customers
- Unique product offering – high customer retention

Competitive Landscape

Byggfakta holds a strong position in all operating areas and geographies

| | Project Information | Specification | Product Information | e-Tendering | Market Intelligence |
|-------------------------------------|---------------------|--|--------------------------|--|---|
| Competitors in existing geographies | | <small>the national building specification</small> | | <small>a plataforma electrónica de compras públicas.</small> | <small>Byggenæringens Landsforening</small> |
| Competitors in other geographies | | | | | <small>ENTERPRISE SOLUTIONS</small> |
| Competitive intensity | | | | | |

General Overview
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Product overview

Our current core business split across five application areas



Project Information

How project information solves critical pain points

Industry Problems



Costly lead generation

Participants across the construction ecosystem find it **difficult and costly to generate sales leads** and are **~40%⁽¹⁾ less efficient** without BFG⁽²⁾



Missed opportunities

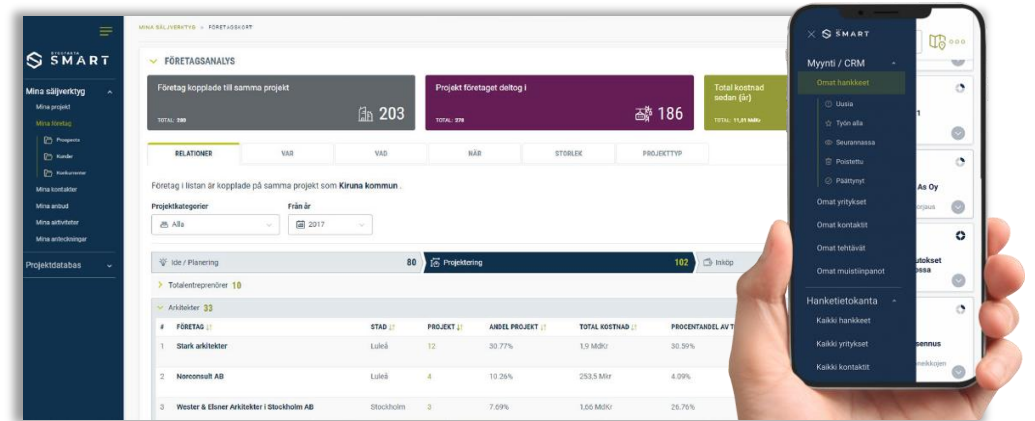
Lack of up-to-date information on construction projects can often lead to **missed opportunities**



Track and manage projects

Smaller participants generally **do not have access** to a sophisticated **CRM system**

User Interface (SMART)



Key Stats Byggfakta Sweden

~40%
Increased sales efficiency

~35,000
Active projects

100%
Coverage of the project market

~6x
Median ROI on EBITDA

~2,500
Updated projects per week

~600
New projects added per week

Product overview

Our current core business split across five application areas



Project Information



e-Tendering



Product Information



Specification



Market Intelligence



Industry Problems



Missed supply opportunities

Suppliers do not have the capacity to search and gain visibility to be invited to bid for all upcoming tenders and **regularly miss out on opportunities**



Buyer risk management

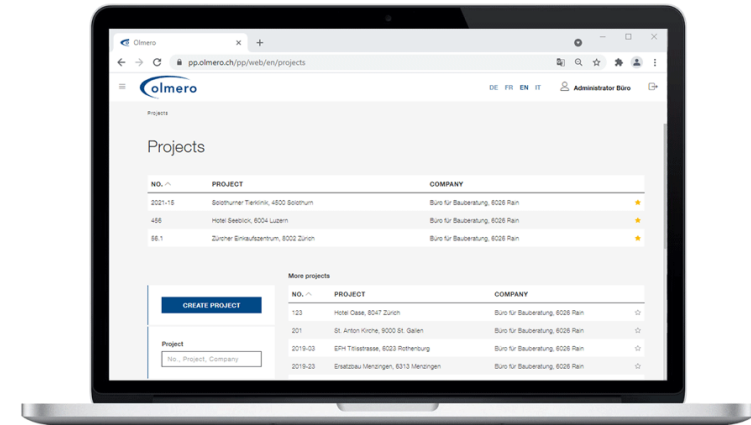
In any construction project, buyers face **several risk factors** related to **procurement costs, speed, quality, discovery of new suppliers** and other specific project constraints



Increased regulation & compliance

Recent legislation and regulation pushes have increased the need to follow strict compliance rules

User Interface (Olmero)



Key Stats (Portugal)

+353,500
Suppliers Network

85k
Tenders

~15x
Median ROI for Buyers

70%
Sales volume increase for suppliers

3
National contracts

10x
Median ROI for Bidders

Product overview

Our current core business split across five application areas



Project Information



e-Tendering



Product Information



Specification



Market Intelligence



Product Information

A win-win for suppliers and buyers



Industry Problems



Building material sales

Suppliers have challenges finding the right buyers for their construction products



Consolidating Product Info in one location

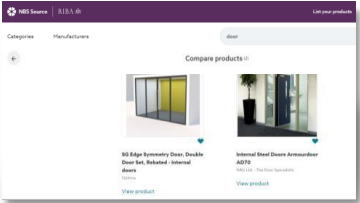

Identifying and sourcing from the right supplier is a challenging process for construction buyers



Finding the right and best products for projects

Construction projects can be negatively affected if the products sourced are not of the right quality and specification

User Interface (NBS Source)



| | |
|--------------------|-------------------------------|
| Specification data | Double Leaf Edge Symmetry S/G |
| Product Reference | Door Rebated |
| Size | As Drawing As schedule |
| Operation | Hinges Pivots |
| Finish / Colour | Anodized 25 microns thickness |

Key Stats (UK)

| | | |
|---------------------|----------------------------|--|
| 1.2k+ Suppliers | +27k Construction Products | 320k Product Specification Opportunities per month |
| 10,500+ BIM Objects | ~30x Median ROI on EBITDA | 3 Product Tiers |

Product overview

Our current core business split across five application areas



Project Information



e-Tendering



Product Information



Specification



Market Intelligence




Specification


How specification software solves critical pain points



Industry Problems


Time-Intensive
Specification
Process

Manual **specification writing** is technical and highly time-intensive
Existing tools (largely Word templates) are **not purpose-built** and **cumbersome** to maintain

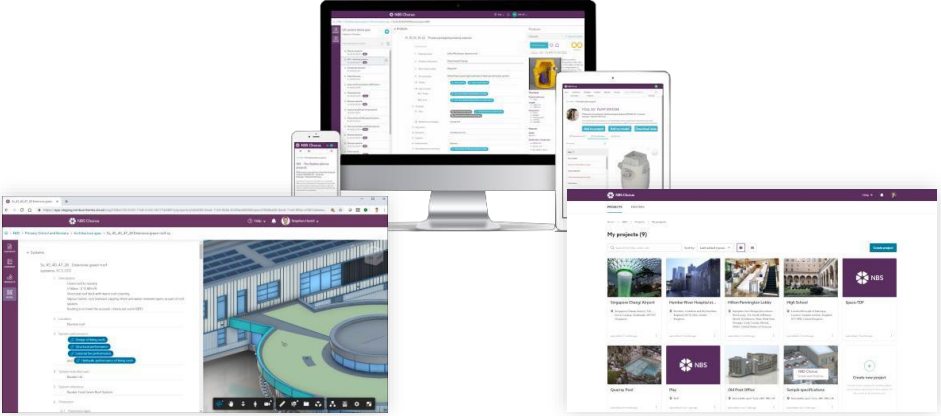

Non- Compliance

Continuously evolving **regulatory and standards framework** across multiple markets
Process of checking compliance at both specification writing and product selection stages is **time-consuming** and **error-prone**
8k+ construction standards changes per year in the UK alone: cause of poor profitability

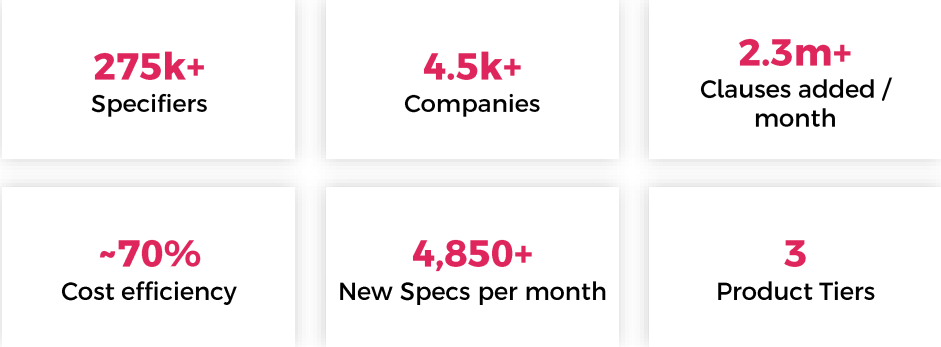

Legal
Disputes

Increasingly **complex construction projects** with multiple stakeholders
Manual specification process leads to **inconsistencies in information flow** across the value chain

User Interface (NBS Chorus)



Key Stats (UK)



Product overview

Our current core business split across five application areas



Project Information



e-Tendering



Product Information



Specification



Market Intelligence



Market Intelligence

How market intelligence solves critical pain points

Industry Problems



Complex sector

The industry is **highly fragmented and complex**, with local, national and international players with little professional data and analytics support



Access to data

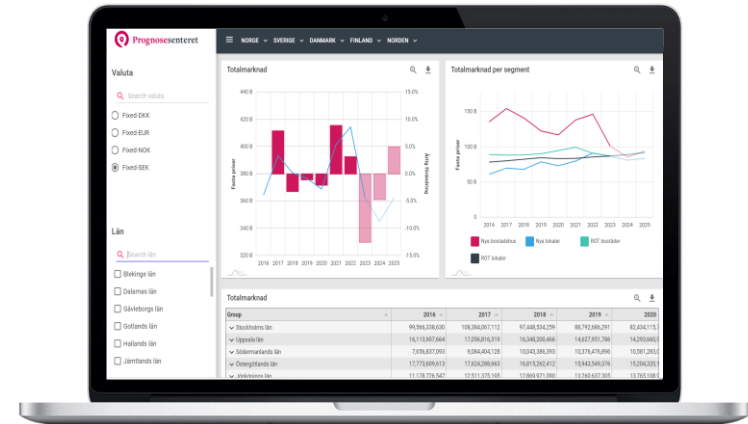
Limited public data available to answer need of specialized industry verticals



Inhouse analytics capabilities

The industry comprise mainly small and mid-sized companies with **low analytics capabilities inhouse**

User Interface (4CastGroup)



Key Stats (Sweden/Norway)

~1,500/3,500
Customers/users

<5%
Churn

~72%
Subscription revenue

300
Building materials
analyzed

987
News articles/year

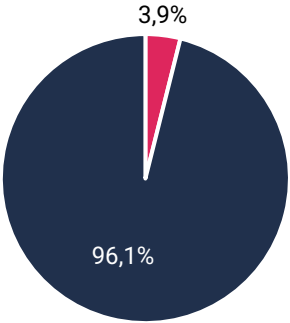
13
Verticals covered

Customer concentration

Limited customer concentration across each product line

Indicative Customer Concentration (Europe as an illustrative example)

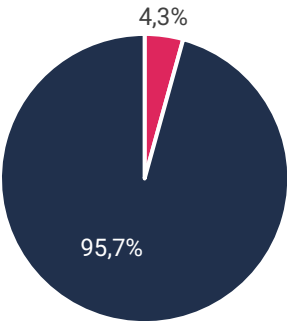
Project Information



■ Top 15 Customers ■ Rest

Key clients:
Architects, technical consultants, contractors, sub-contractors & Manufacturers

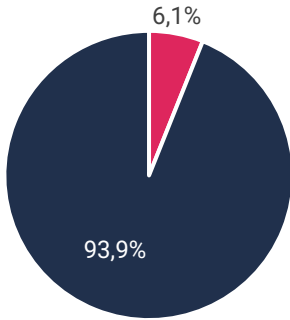
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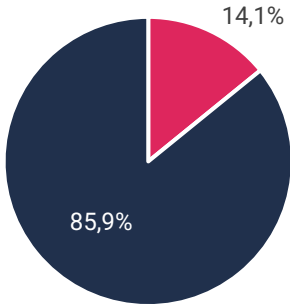
Product Information



■ Top 15 Customers ■ Rest

Key clients:
Manufacturers

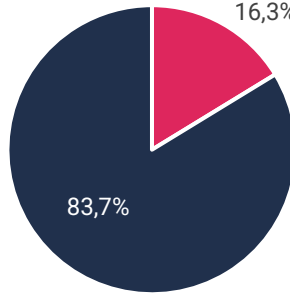
e-Tendering



■ Top 15 Customers ■ Rest

Key clients:
Property owners, contractors, sub-contractors & manufacturers

Market Intelligence



■ Top 15 Customers ■ Rest

Key clients:
Developers, property owners, contractors, analysts & manufacturers

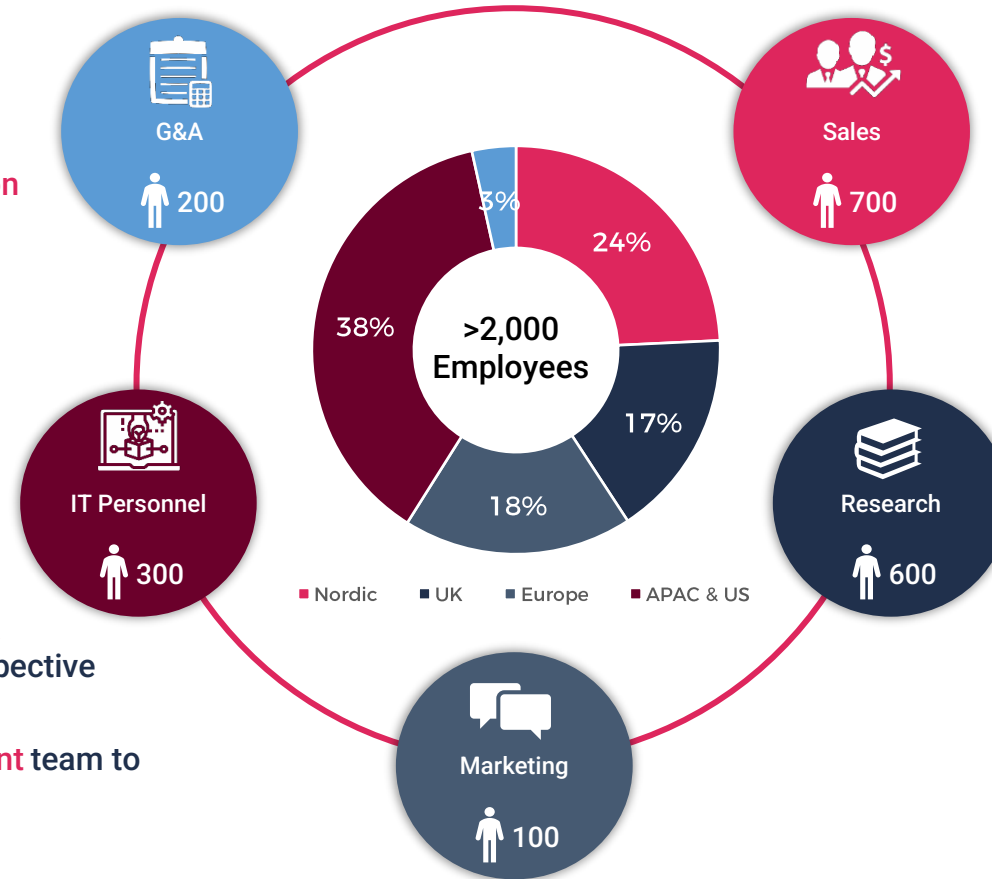
General Overview
Market
Product and Software
Operations
Strategy

Scalable organization

Focus on operational excellence

- ✓ Consists of **Finance and other** central functions
- ✓ **Fully transformed and scalable function** deeply integrated with the rest of the business

- ✓ Consists of **cross-discipline, full-stack development teams** delivering the respective platform to customers
- ✓ **Collaborates with Product Management** team to ensure a customer-centric approach



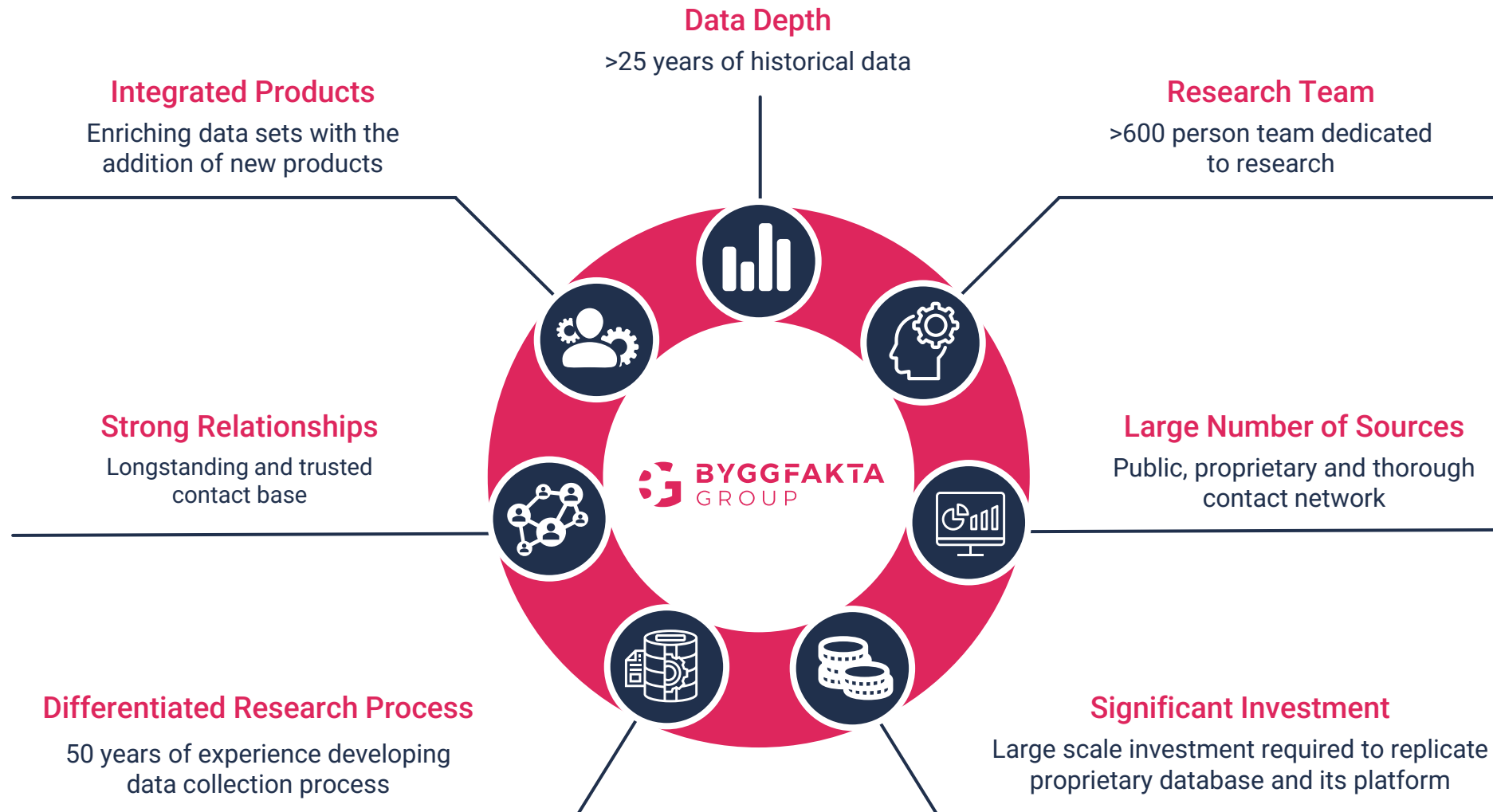
- ✓ Sales organisation with focus on **new business generation** and driving high customer satisfaction
- ✓ Managing **existing customer base**, with key responsibility to drive upsell and cross-sell

- ✓ **Authoring, updating and maintaining** projects, products, libraries, standards and objects
- ✓ **Collaboration** with customers, industry trade bodies, governments and other stakeholders

- ✓ Strong marketing team focussed on driving **brand awareness**
- ✓ Continuously **improving marketing efficiency** across the group

Best-in class dataset

Depth as well as breadth of data provides a defensible market position



Case Study

Swedish research collection process



General Overview
Market
Product and Software
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Strategy

Vision

Connect the construction market to help the world build better

Mission

By using our unique data, insights, and software solutions, our customers in the construction industry will sell more, improve efficiency, and build more sustainably

SWOT

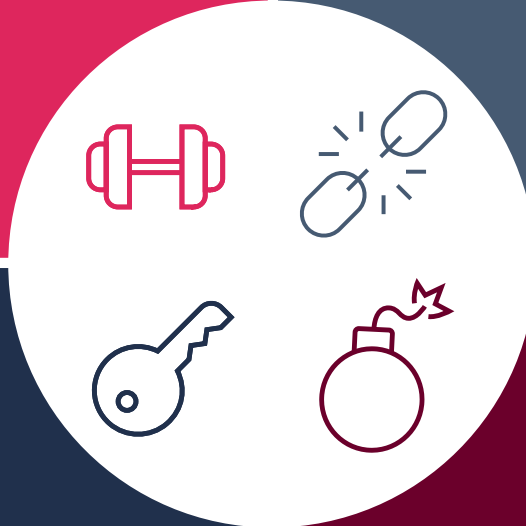
Unique position fueled by strong underlying trends

- Unique data and insights
- Best-in-class software
- Attractive business model
- Great global team
- Global leadership position
- Strong finances

- Complex product portfolio
- Scattered operations
- Unharmonised corporate processes
- Slow vacancy filling
- Net retention not in line with our ambition

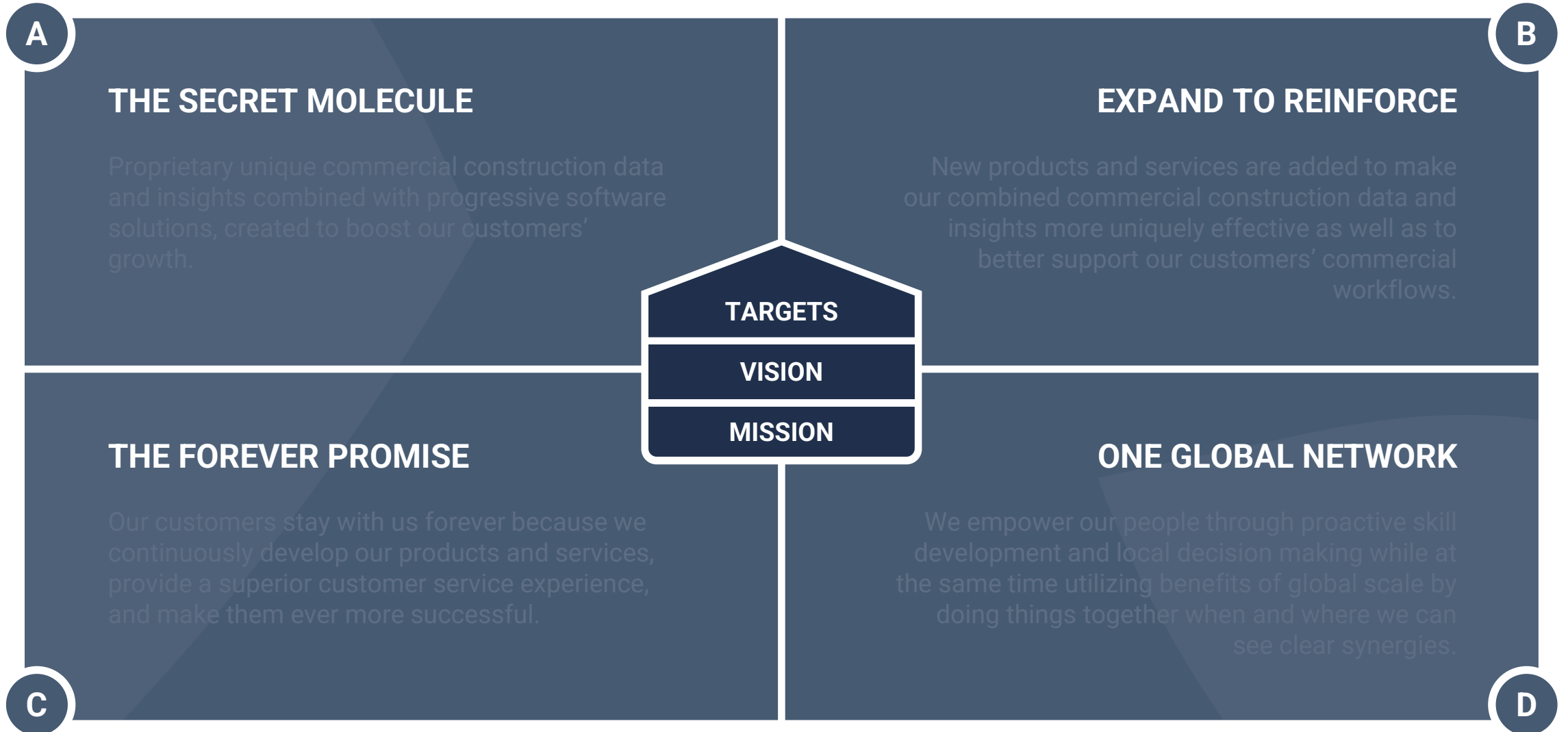
- New construction market drivers
- Increased construction market competition
- Construction project inefficiencies
- Customer workflow complexity
- Technology adoption and CX-expectations
- Data convergence
- Artificial intelligence
- Sustainability requirements and ambitions
- Increased regulatory requirements

- Disruptive competitor activity
- New types of competition
- Data regulation changes
- Cyber security risks



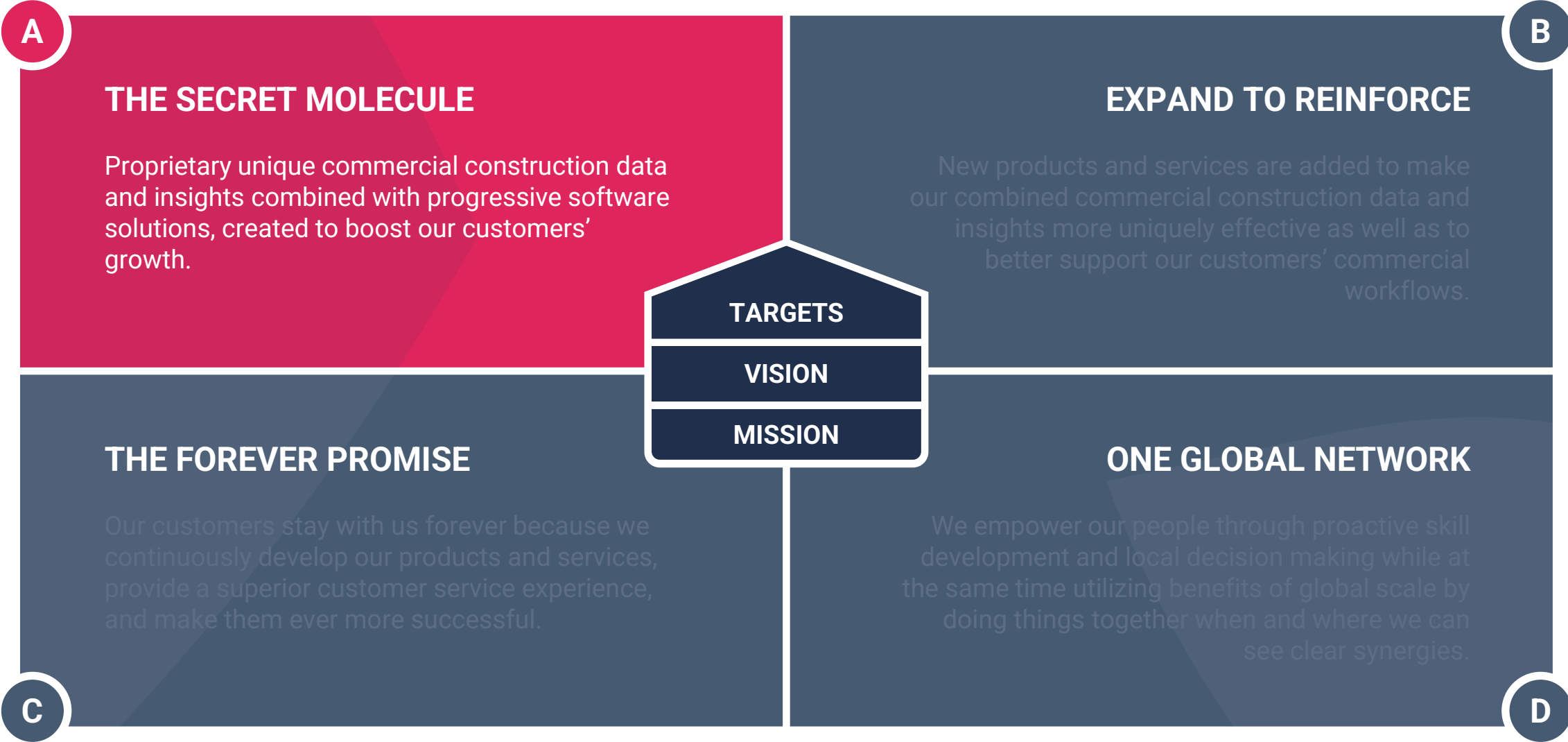
The cornerstones of Byggfakta Group strategy

Four key pillars to leverage our strengths and address our weaknesses effectively



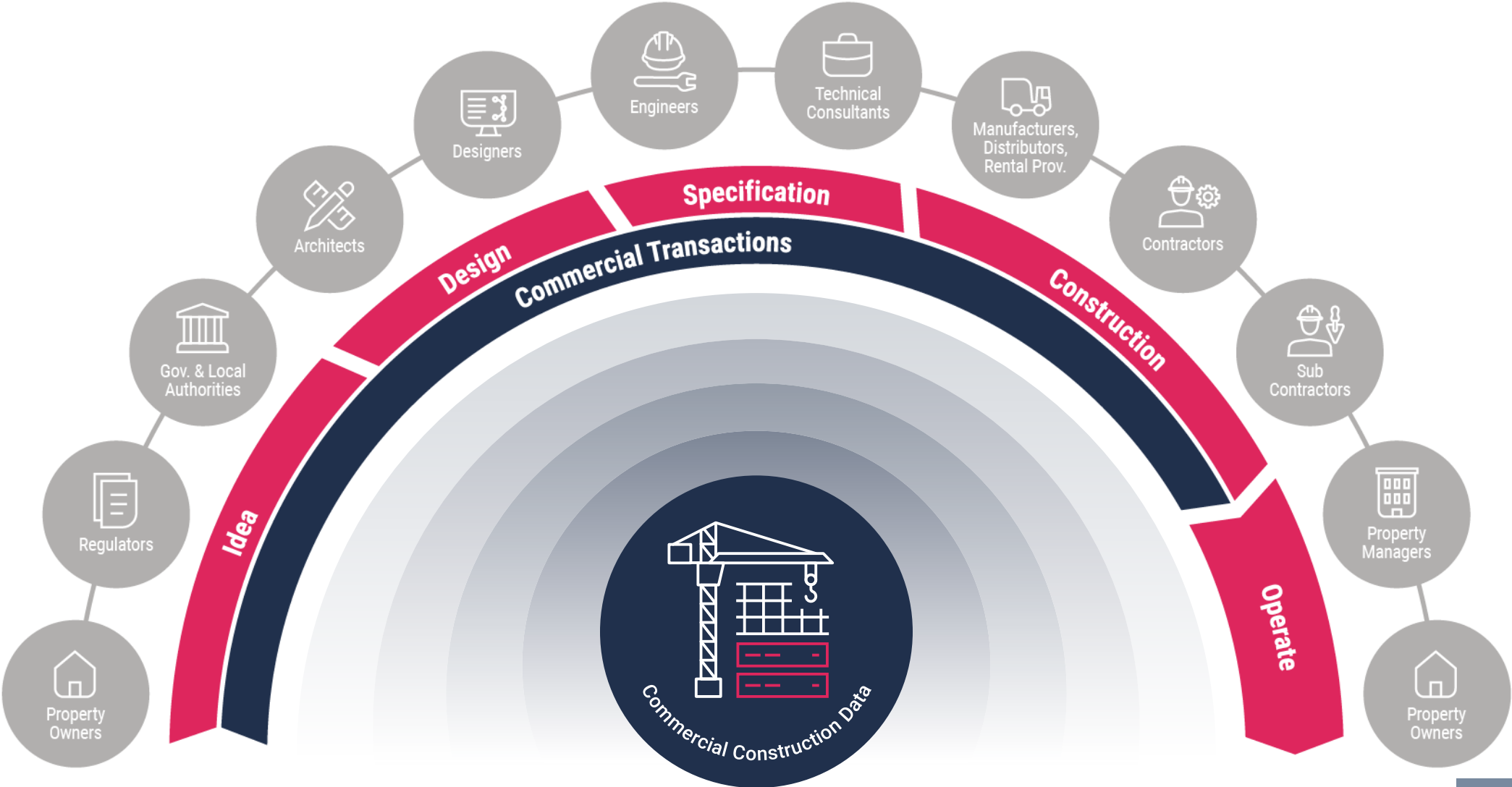
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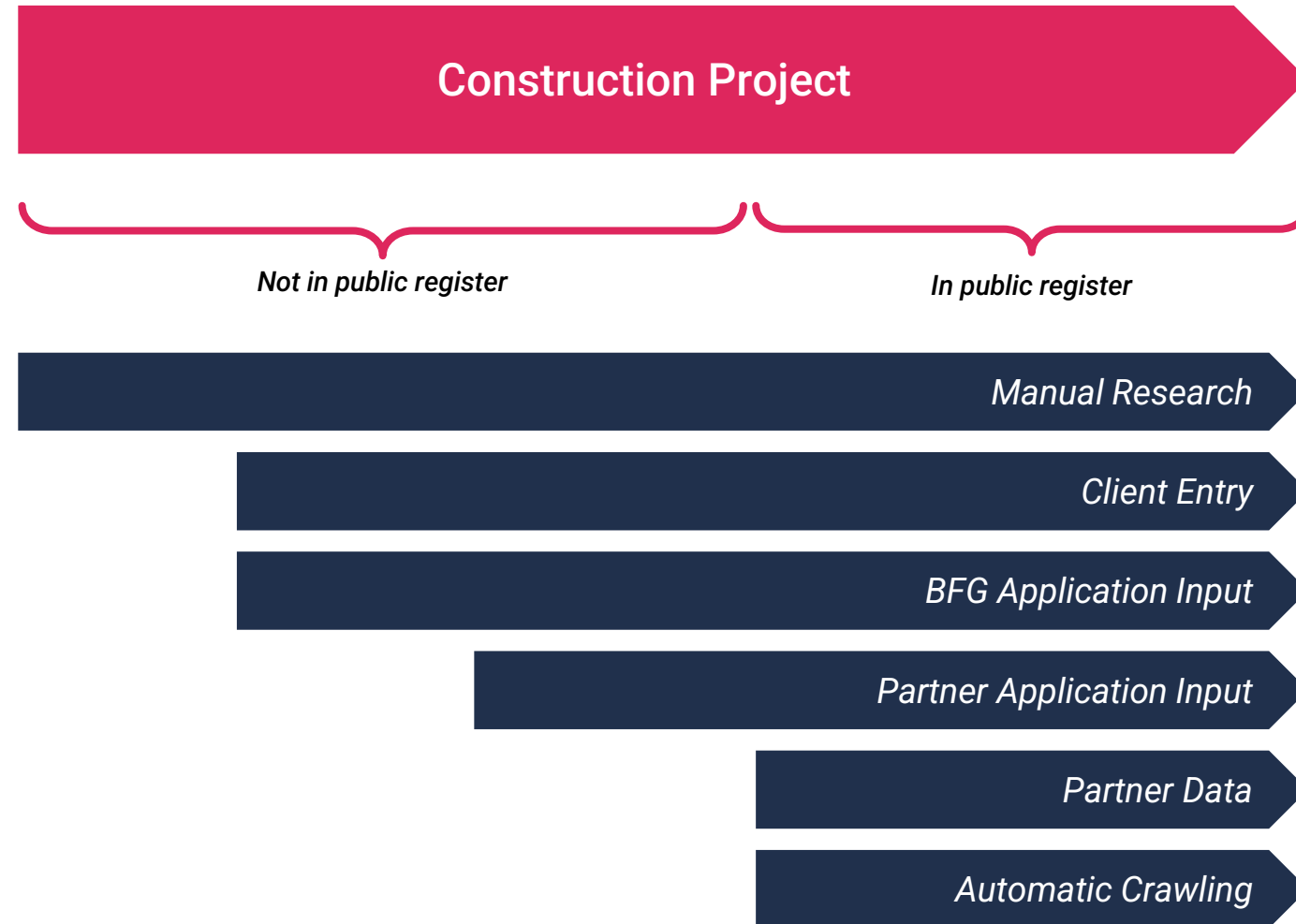
The secret molecule

Supplying valuable construction data driving sales throughout the entire value chain



The secret molecule

Data is created throughout the project lifecycle and sourced from various channels



The secret molecule

Our current core business split across five application areas – or “atoms”



Project Information



e-Tendering



Product Information



Specification



Market Intelligence

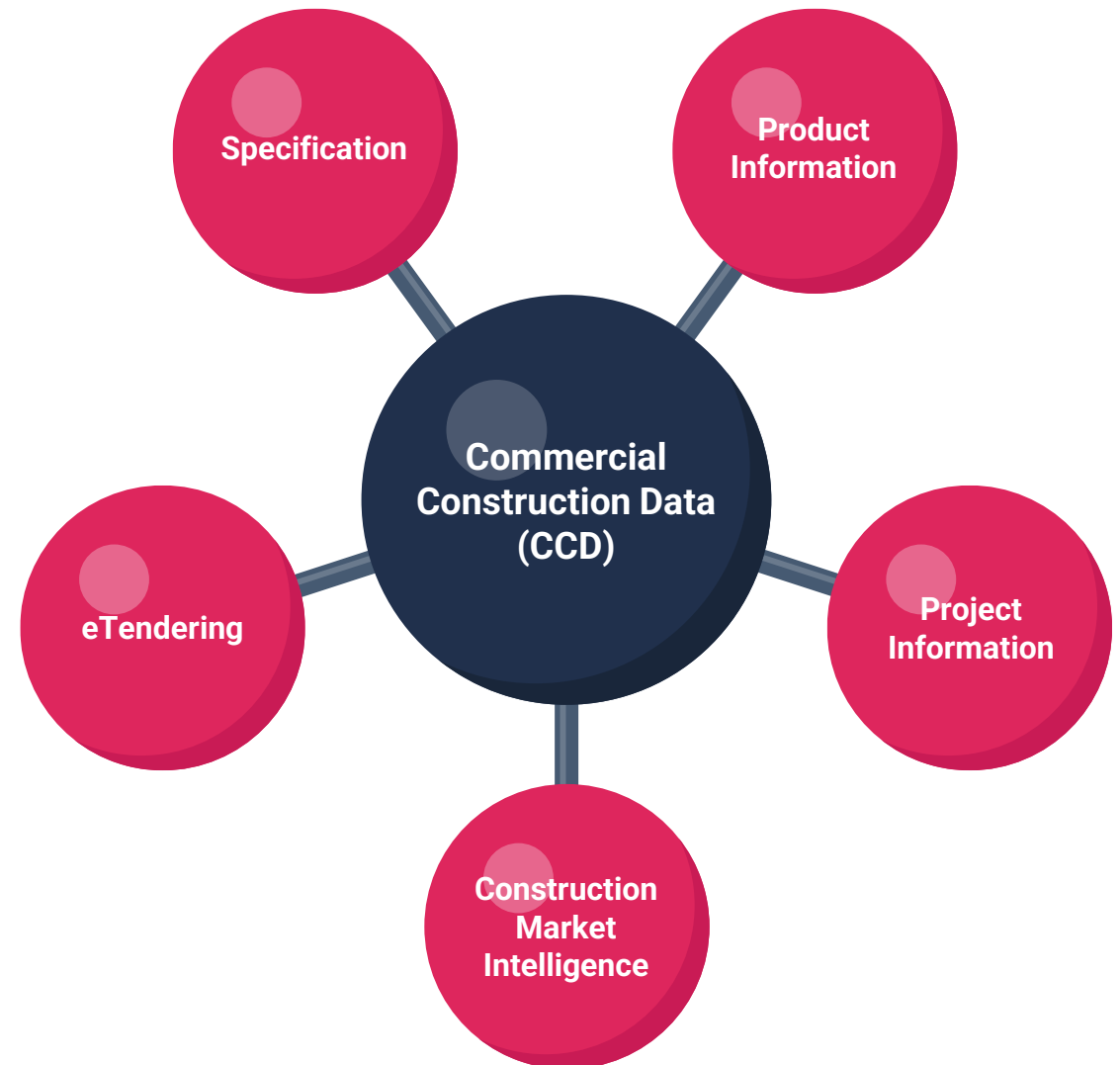


The secret molecule

Our customer offering

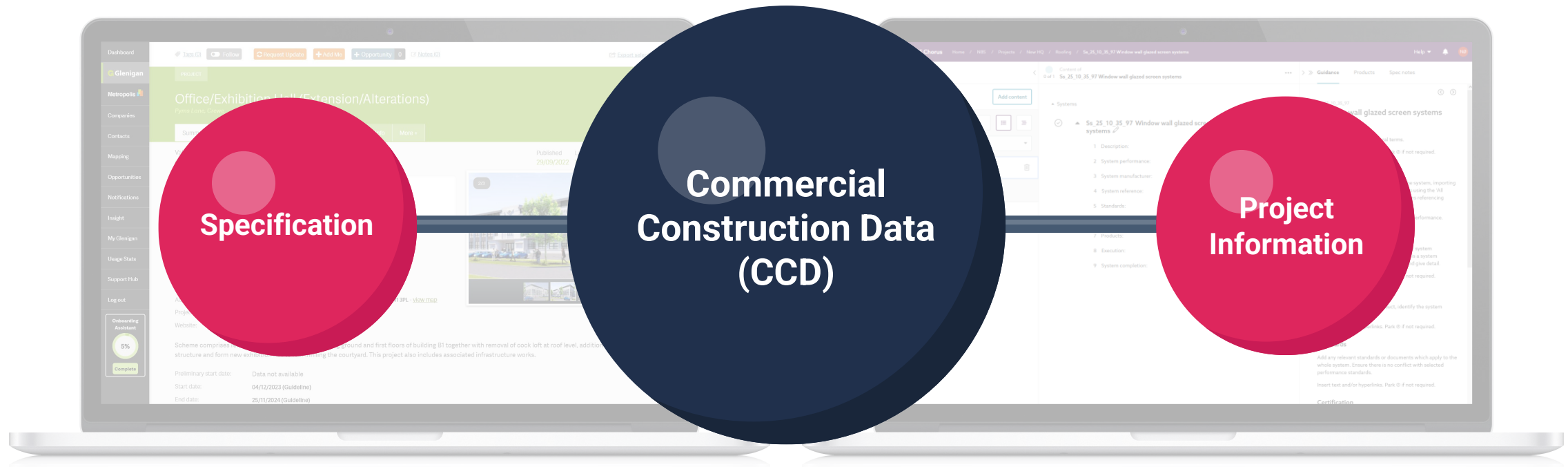
A construction data molecule where each atom is being able to generate customer value – stand-alone or as a part of a unique integrated SaaS/DaaS-platform

- CCD is the heart of our offering
- Project Information is today our lead application for creation and utilization of CCD...
- ... but all applications are enriching and utilizing the CCD-set
- Every application can be either provided as a stand-alone SaaS-solution or as a part of a SaaS-bundle



The secret molecule

An example of how the Commercial Construction Data would operate



Interoperability and portability of data between applications powers the commercial workflow in construction projects in a unique way

CCD – One data set, multiple applications, distributed storage

Tags (0)
Follow
Request Update
Add Me
Opportunity 0
Notes (0)
Export selected (0)

Glenigan
PROJECT
Select ✓

Office/Exhibition Hall (Extension/Alterations)

Pyms Lane, Crewe

Summary
Contacts
Texts
Planning
Materials
Site Info
More +

Value
£9,630,000 of Private funding (Calculated)

PS Project Status
In Progress

PS Planning Stage
Detail Plans Granted

CS Contract Stage
Tenders Returned

LE Latest Events
Contract stage change

Latest Information | 14/09/2023 | [View Update History](#)

We are in the process of establishing the Main Contractor details.

Project ID: **22359940**

Address: **Bentley Motors Limited, Pyms Lane, Cheshire East, Crewe, CW1 3PL - [view map](#)**

Project Name: **Bentley Building B1 Extension Phase 2**

Website:

Scheme comprises refurbishment and remodel of existing ground and first floors of building B1 together with removal of cock loft at roof level, addition of new 2nd floor structure and form new exhibition hall to rear infilling the courtyard. This project also includes associated infrastructure works.

Preliminary start date: Data not available


Start date: **04/12/2023 (Guideline)**

End date: **25/11/2024 (Guideline)**

Published: **29/09/2022**

Last Researched: **14/09/2023**

Next Check: **16/10/2023**



- Dashboard
- Glenigan**
- Metropolis
- Companies
- Contacts
- Mapping
- Opportunities
- Notifications
- Insight
- My Glenigan
- Usage Stats
- Support Hub
- Log out

Onboarding Assistant

5%

Complete

Dashboard

Glenigan

Metropolis

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My Glenigan

Usage Stats

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Complete

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+ Add Me
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Export selected (0)

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Specification
Stakeholders
Tendering process

📊

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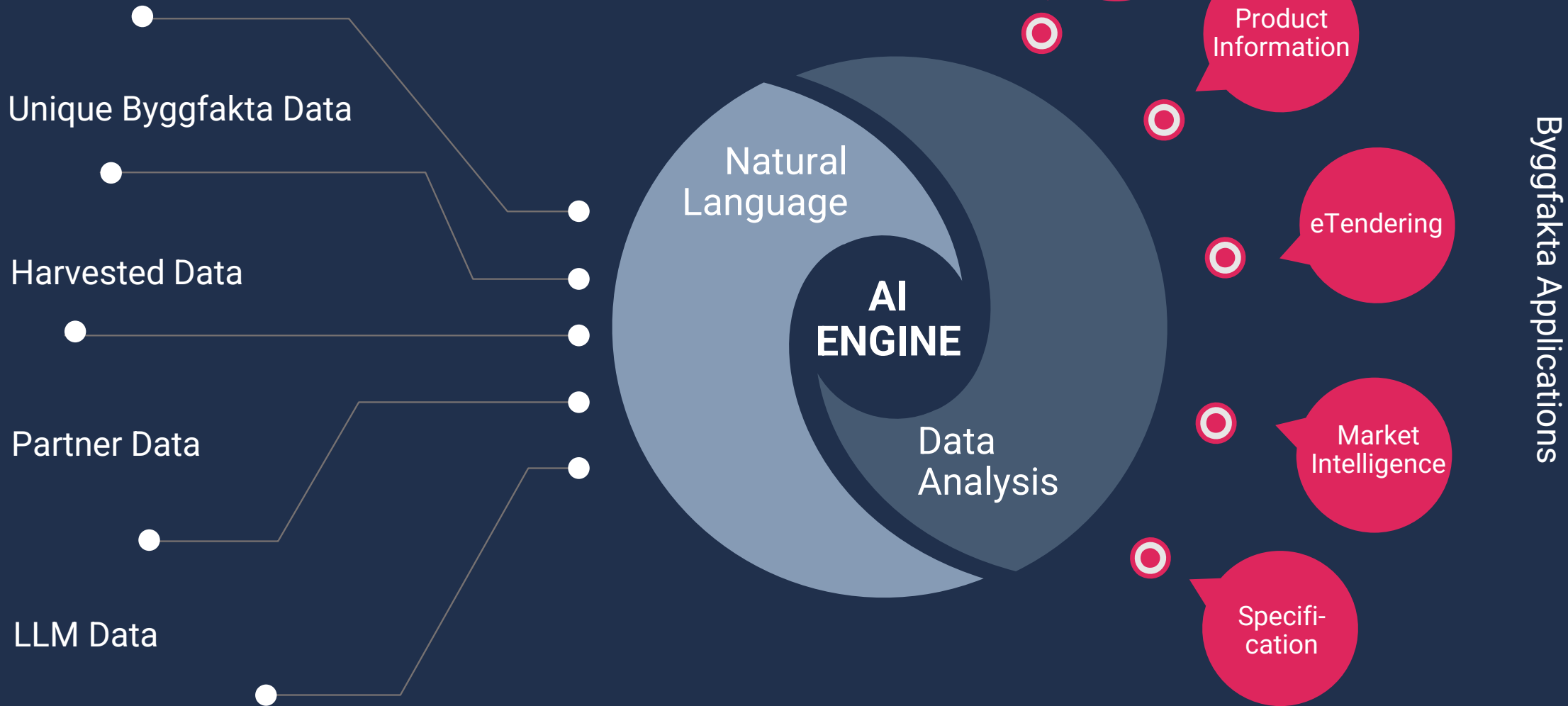
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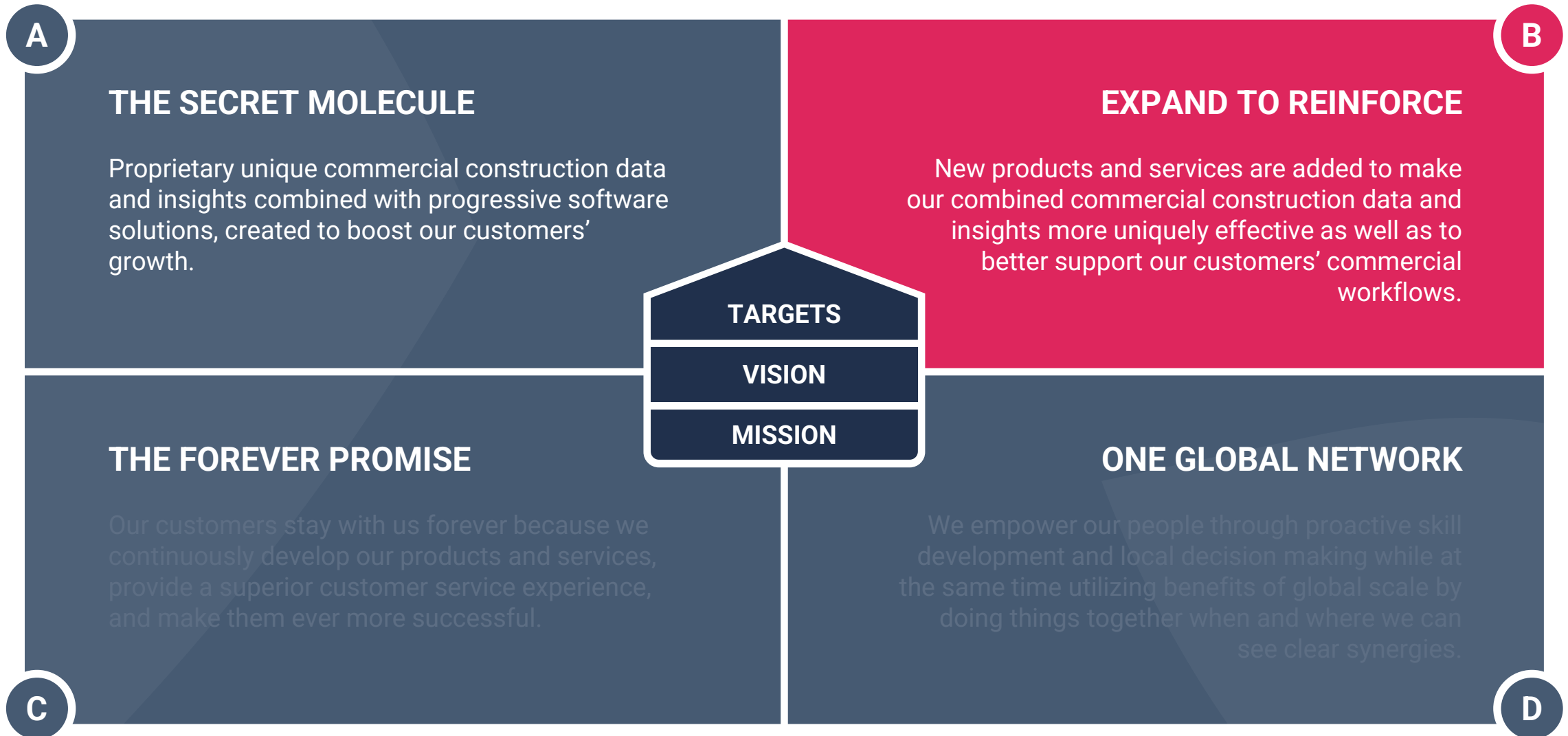


Byggfakta Group AI-model



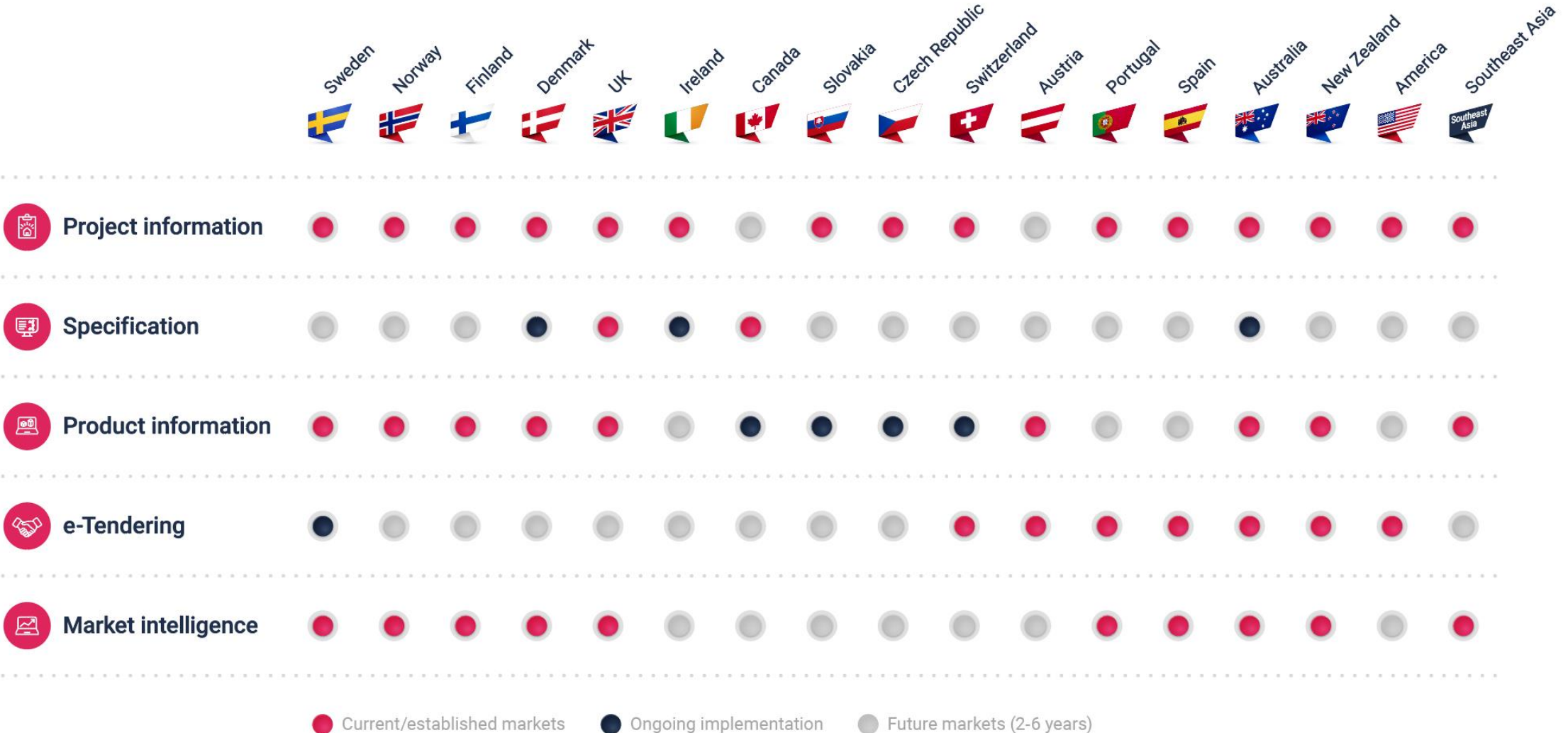
The cornerstones of Byggfakta Group strategy

Four key pillars to leverage our strengths and address our weaknesses effectively



Expand to reinforce

Ongoing atom implementations need to be completed by molecule integration



Expand to reinforce

The atomization criteria

The CCD molecule will be continuously strengthened with a feed from new atoms, homegrown or acquired, which are able to pass the atomization criteria

1. Self-sustainable

- >SEK 100m

2. Growing

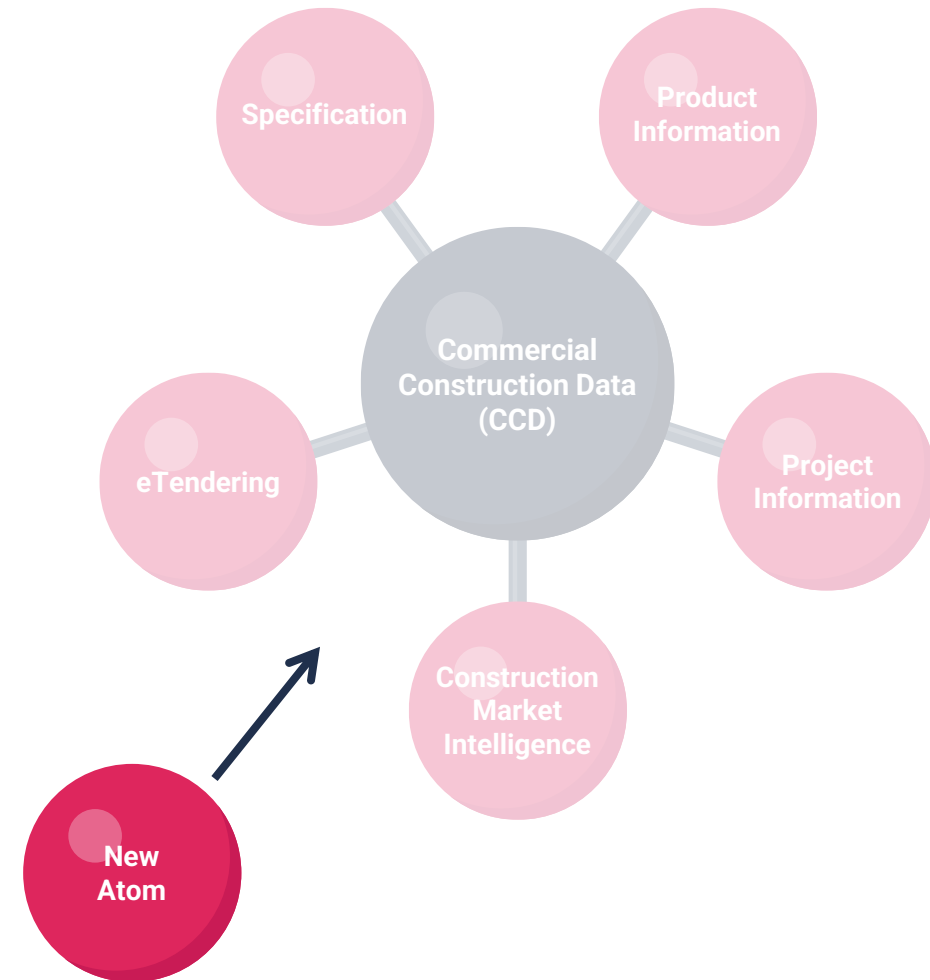
- >10% organic growth

3. Profitable

- EBITDA margin of at least 20% - long-term potential 40%

4. Enriching

- Cross-sales potential
- Strengthening the Construction data set



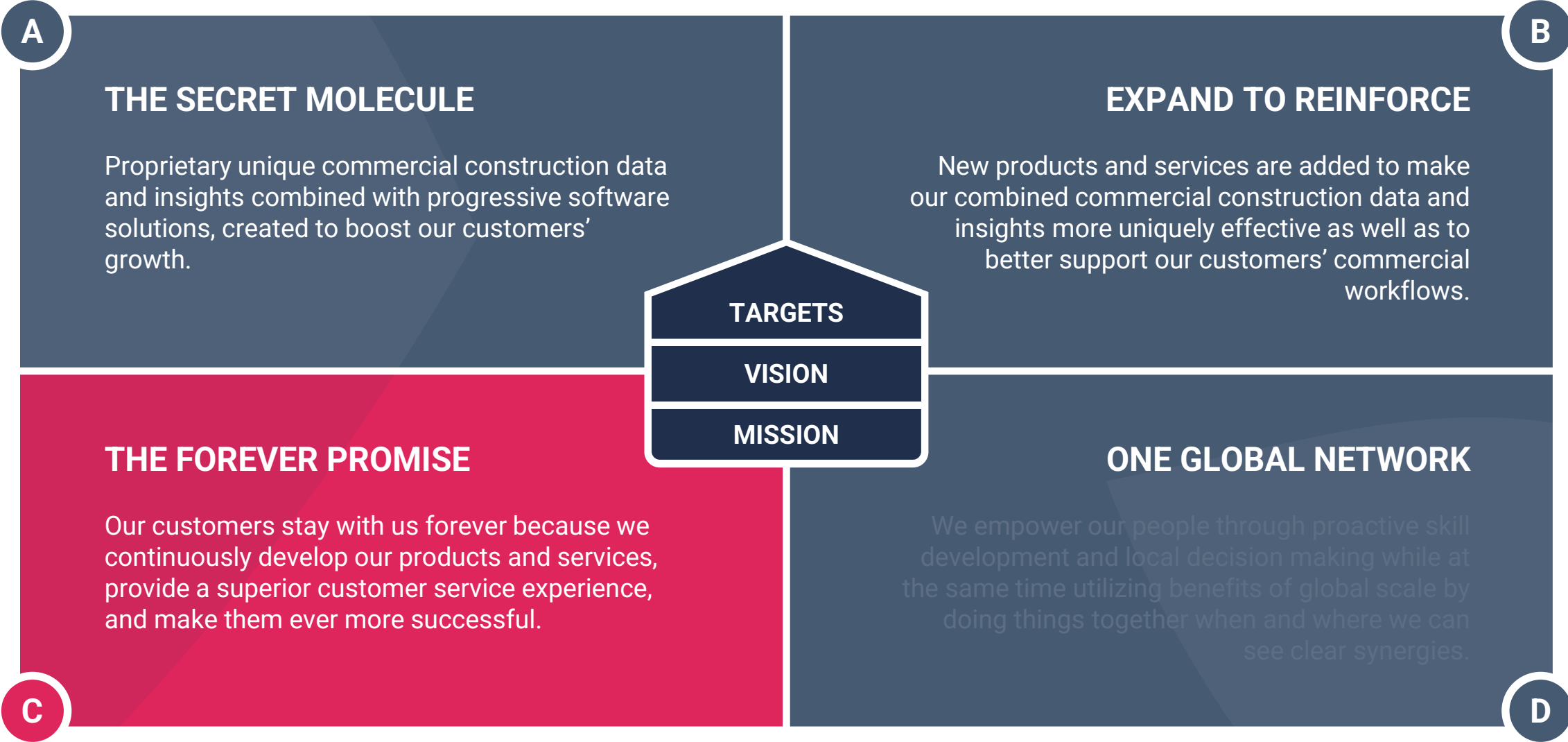
Expand to reinforce

Three prioritized routes to expand, either organically or through acquisitions

| | Description | Focus next 2-3 years | Historical examples |
|-------------------------------------|---|----------------------|---------------------|
| Continue local market consolidation | <ul style="list-style-type: none"> • More CCD-enrichment locally • Significant cost and revenue synergies | | |
| New market entry | <ul style="list-style-type: none"> • Reach critical local scale at low cost • Project info preferred, but product or eTendering could lead-in | | |
| Expand value proposition by M&A | <ul style="list-style-type: none"> • New atom for the group • Add adjacent functionality to increase share of wallet | | |

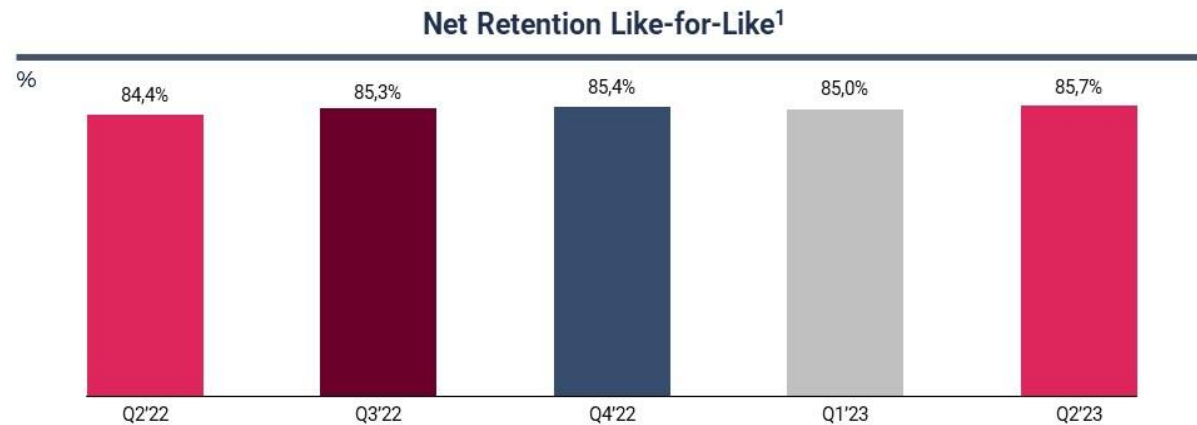
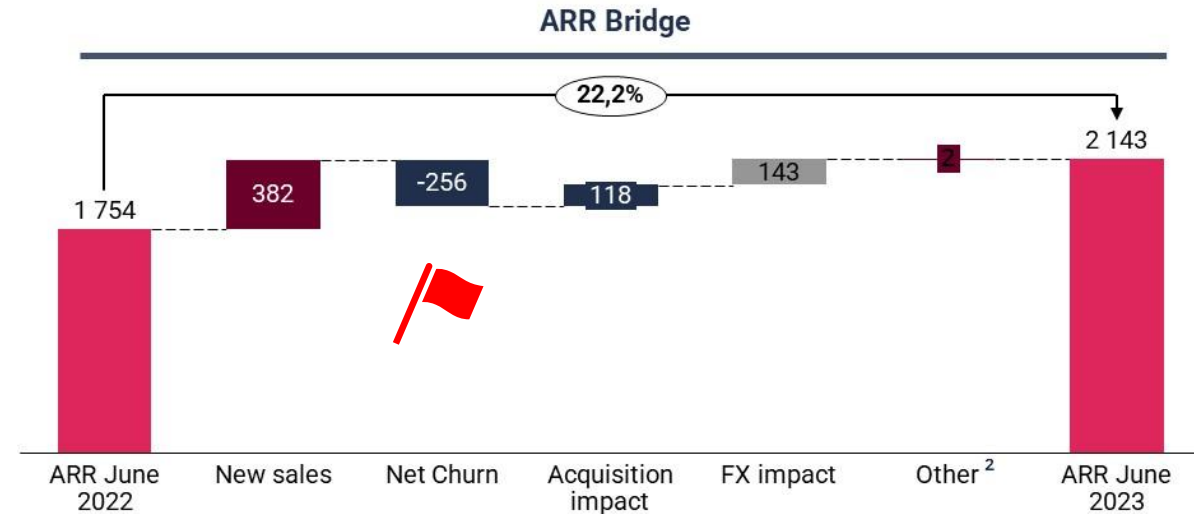
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The forever promise

As a subscription business, our ambition is customer retention, but our current churn rates show a different reality

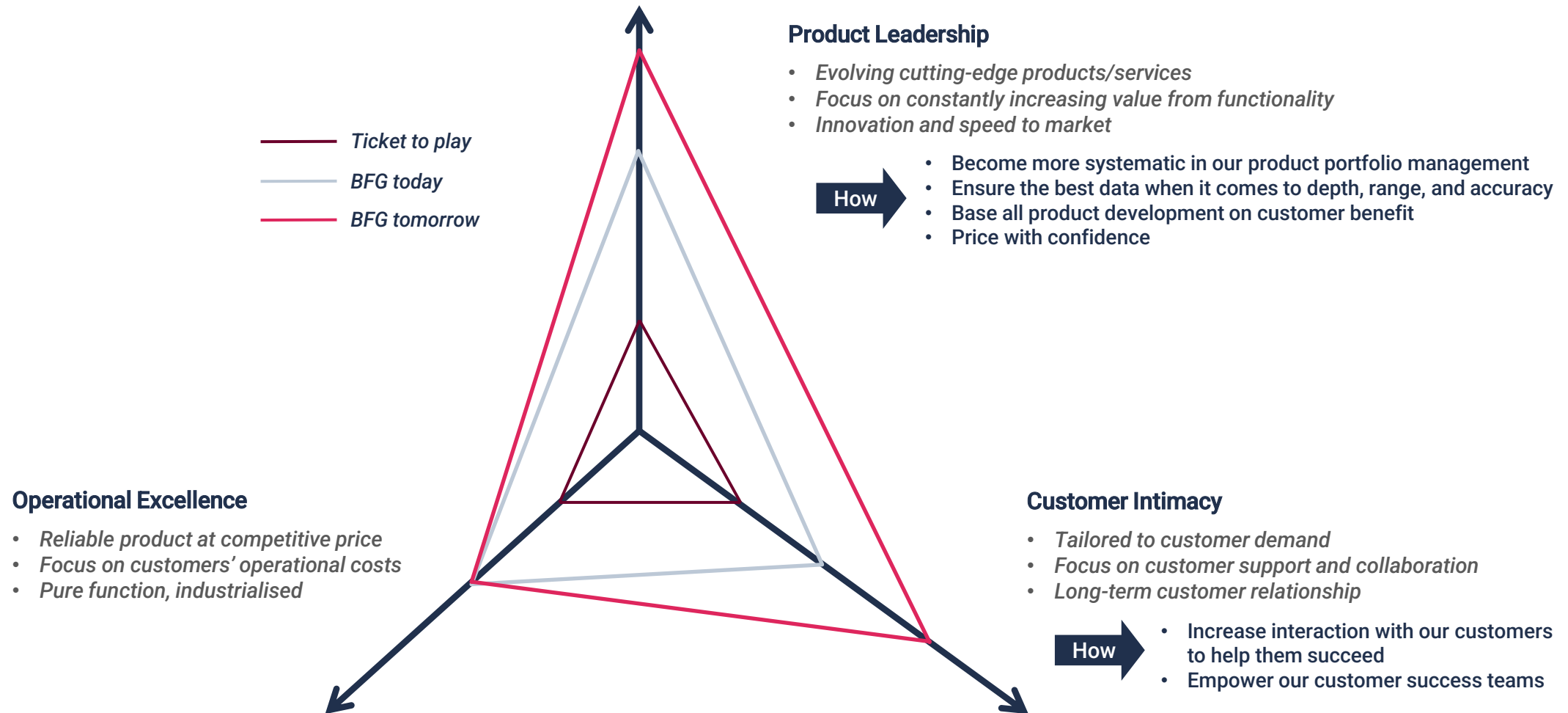


- Organic ARR-growth is our most important metric
- Subscription services have to be approached with a “forever”-mindset
- Churn means both wasted sales and potential reputational damage
- There are lots of explanations why it is natural to have some churn, but we know that:
 - the vast majority of churn occurs because our customers do not see how to extract expected value
 - customers who do not churn during the first binding period tend to stay with us forever

The forever promise

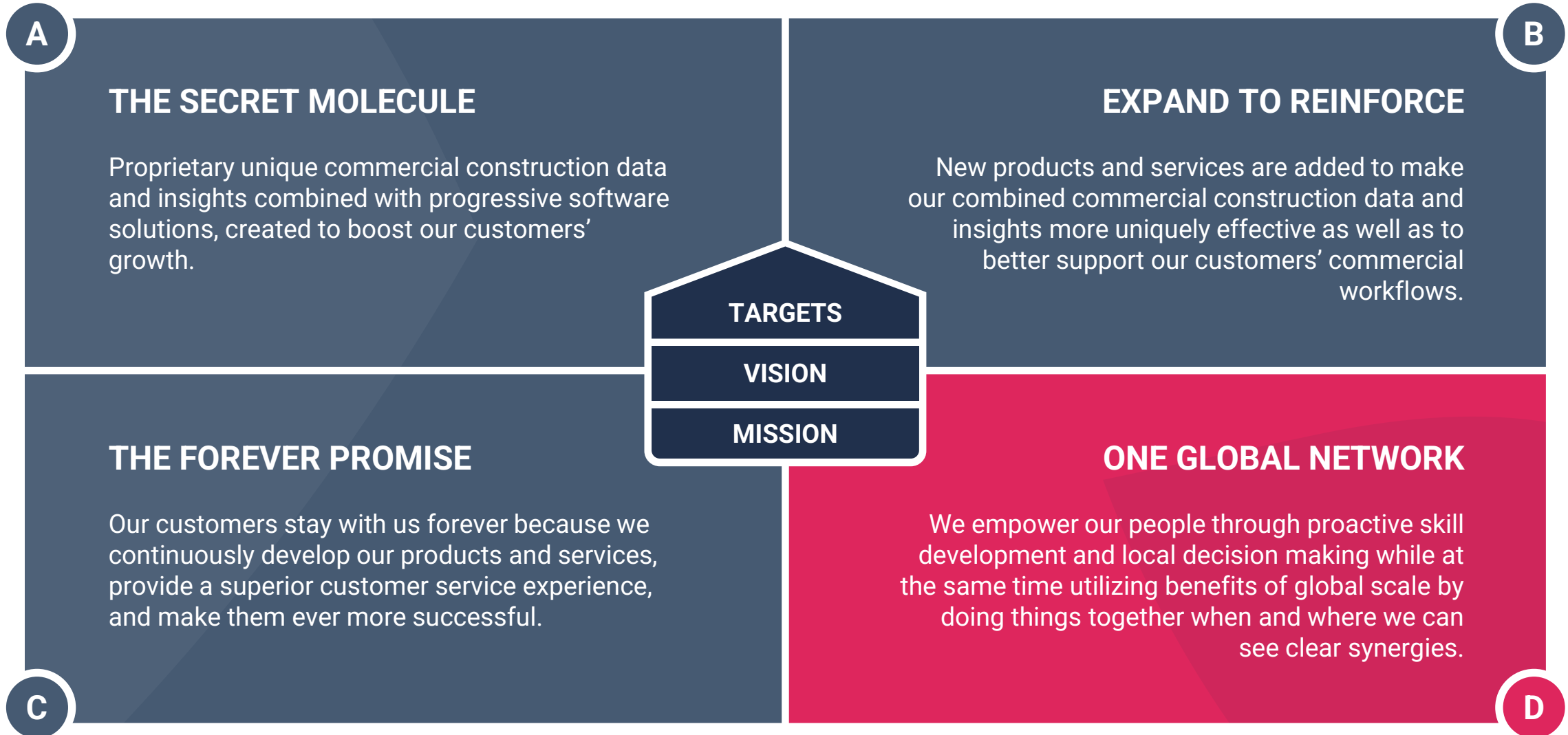
We must reconsider our differentiation strategy and our approach to customer value creation

The three vectors of differentiation focus



The cornerstones of Byggfakta Group strategy

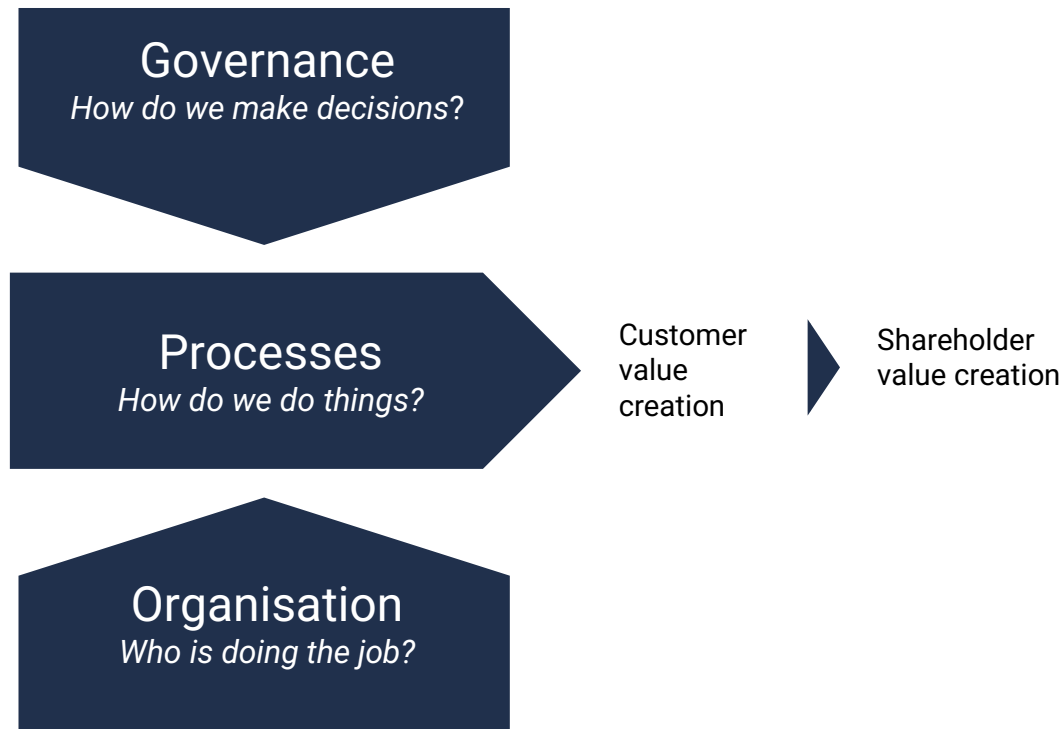
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One global network

Our global network comes to life through our operating model

Operating Model Framework



- **Governance** – New setup to accommodate strategic decision
- **Processes** – Set of value creation workflows aligned throughout the company and developed and executed by the organisation.
- **Organisation** – Global structure with business focus, capability development, workforce management and integration synergies as its primary objectives.

One global network

The strategy will be implemented through a strategic transformation program



Strategic Programs *(Embraced by each country)*

Construction data enrichment

Sales effectiveness

Customer success

Group Initiatives

Product strategy & tech harmonization

Pricing capabilities build

Functional tribes coordination & sharing

Talent development

M&A & strategic partnerships

Global Footprint Synergies

Data acquisition centers

Tech development centers

Shared services centers

Byggfakta Group financial targets

We are confident that this strategy will help us deliver on our financial targets



| | |
|--------------------------|---|
| Growth | <p>Byggfakta aims to achieve an annual organic sales growth of at least 10 percent driven by double digit organic ARR growth.</p> <p>Furthermore, Byggfakta aims to make strategic acquisitions, financed by the Company's strong free cash flow, that will add another 5-15 percent to annual sales growth in the medium term.</p> |
| Margin | <p>Byggfakta aims to achieve an EBITDA margin of at least 40 percent in the medium-term.</p> |
| Capital Structure | <p>Byggfakta aims to maintain a net debt / EBITDA ratio below 3.0x excluding temporary impact from acquisitions.</p> |

Agenda

09:10 Welcoming

09:20 Byggfakta Group & updated strategy

10:45 Coffee break

11:00 Financial update

11:30 Presentation of 4CastGroup

12:00 Demonstration of BFG products & AI

12:30 Closing remarks & lunch

Agenda

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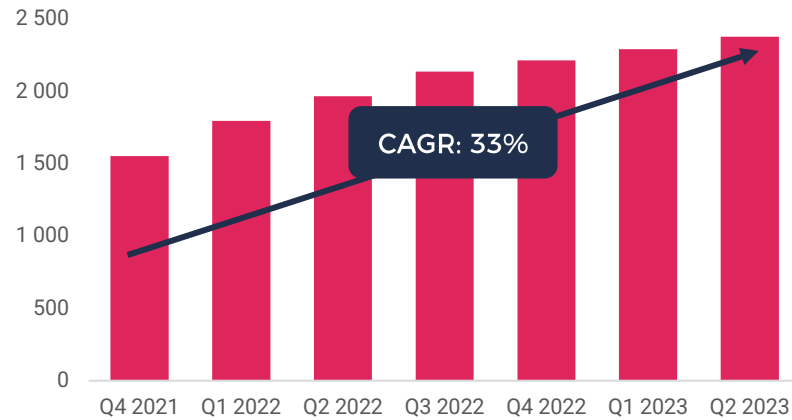
12:00 Demonstration of BFG products & AI

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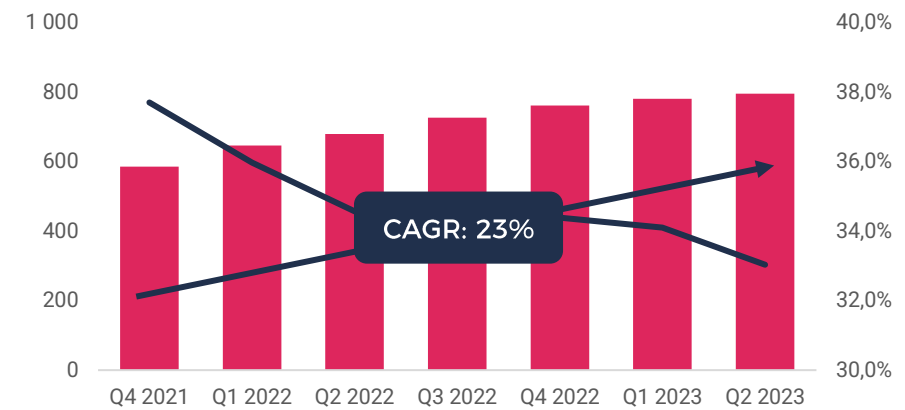
Group performance since IPO

Exceptional growth since IPO despite turbulent macro environment

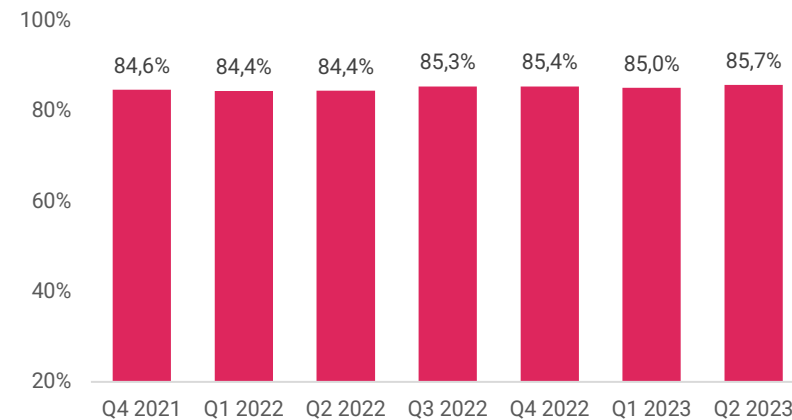
Net Revenue (LTM, MSEK)



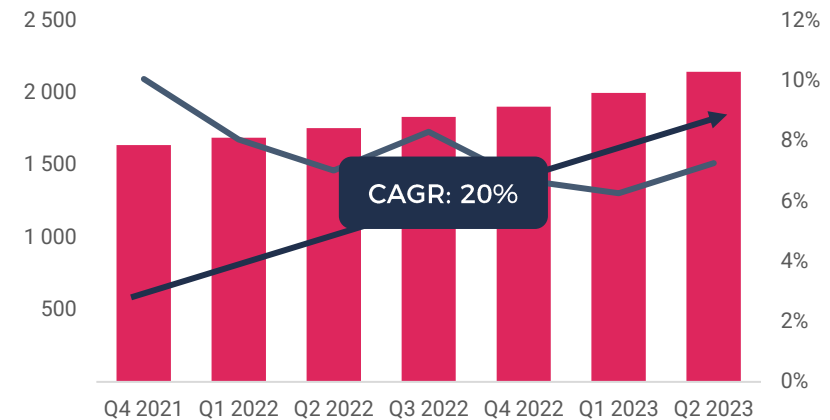
Group Adjusted EBITDA (LTM, MSEK)



Net Retention (Like-for-Like)



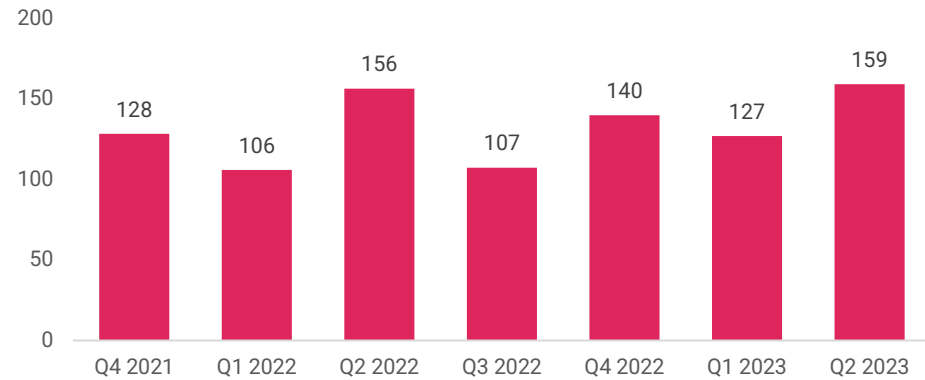
Group ARR (MSEK) and ARR-Growth



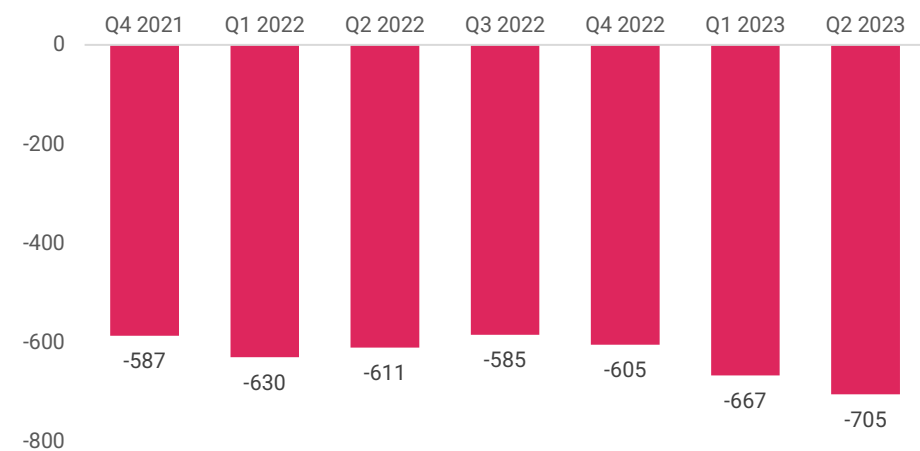
Cash flow and net debt

Robust cash flow enhances the potential for deleveraging

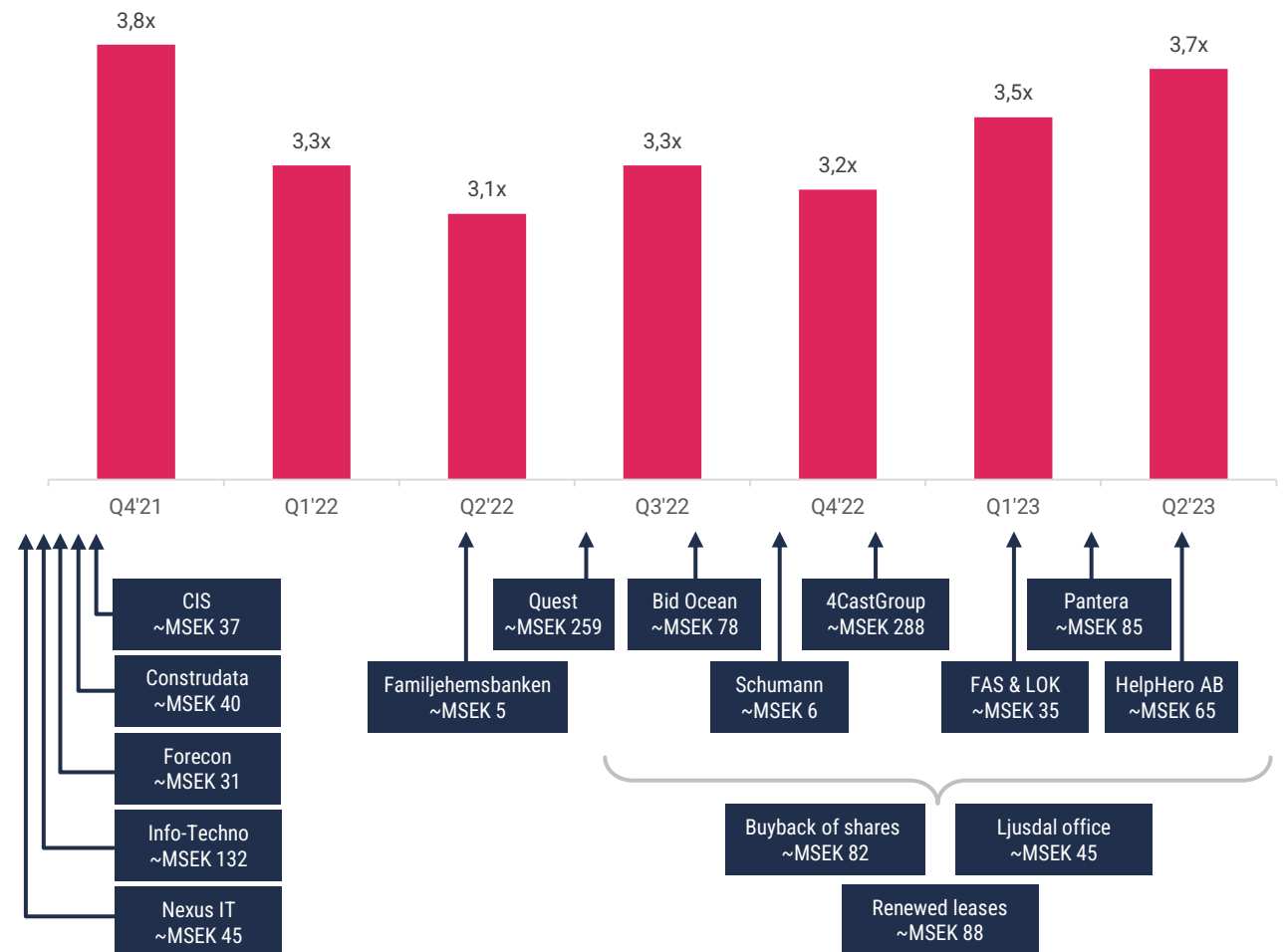
Total operating cash flow since IPO approx. MSEK 923



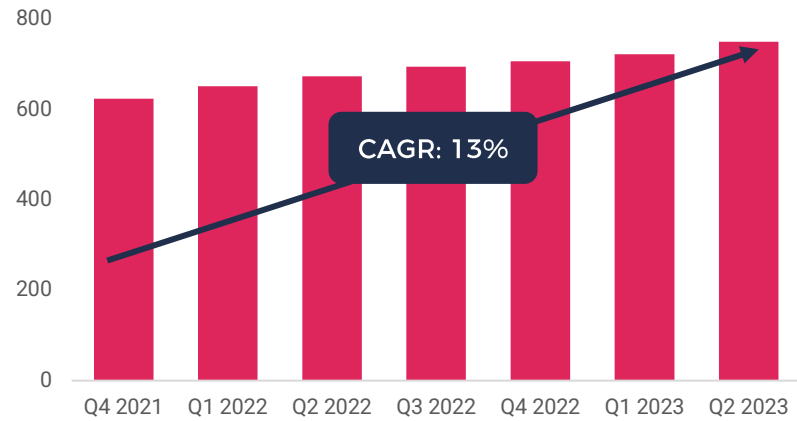
Net working capital per quarter (MSEK)



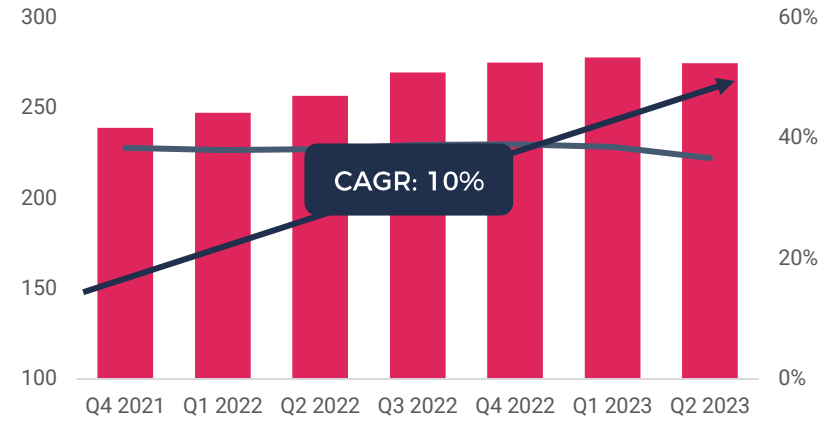
Net debt/Adjusted EBITDA



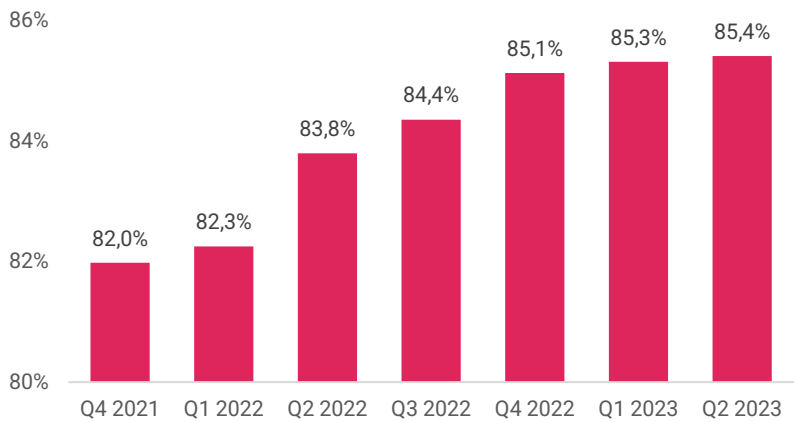
Net Revenue (LTM, MSEK)



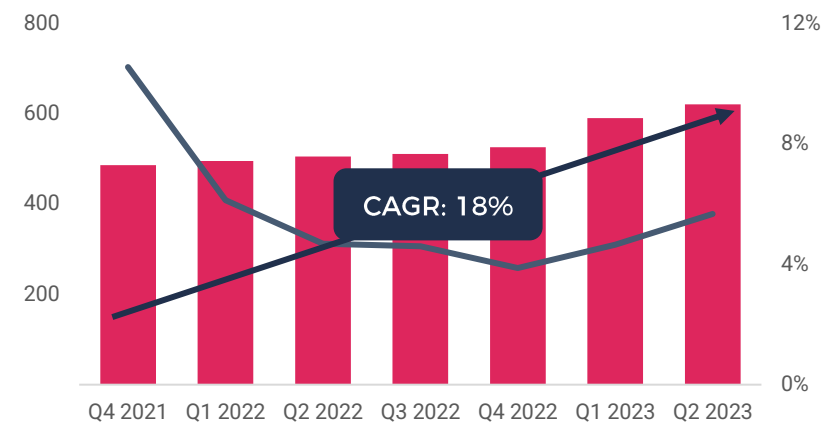
Adjusted EBITDA (LTM, MSEK)



Net Retention (Like-for-Like)



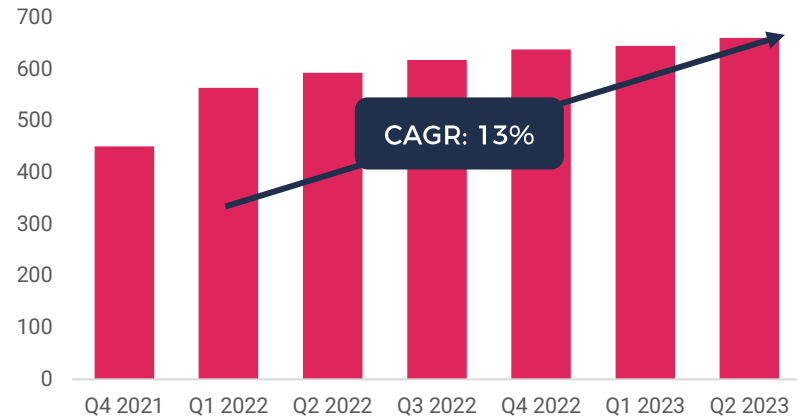
ARR (MSEK) and ARR-Growth



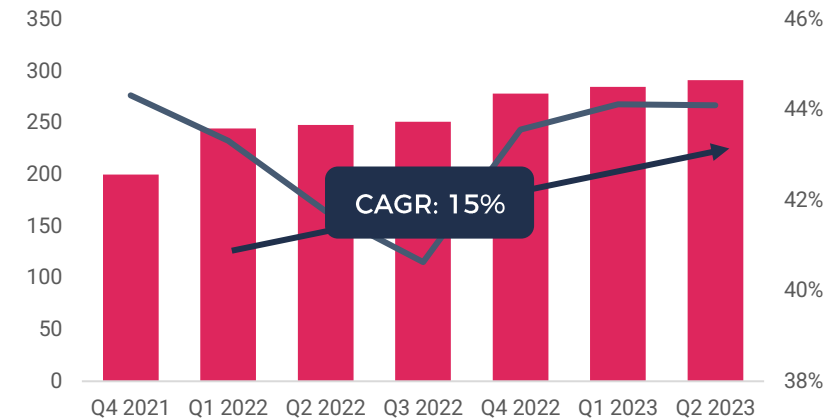
UK & International

Investments done after acquisition resulting in increased revenue and EBITDA

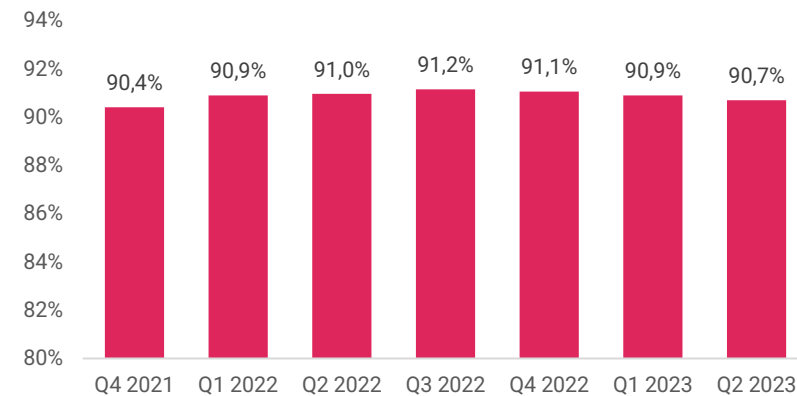
Net Revenue (LTM, MSEK)



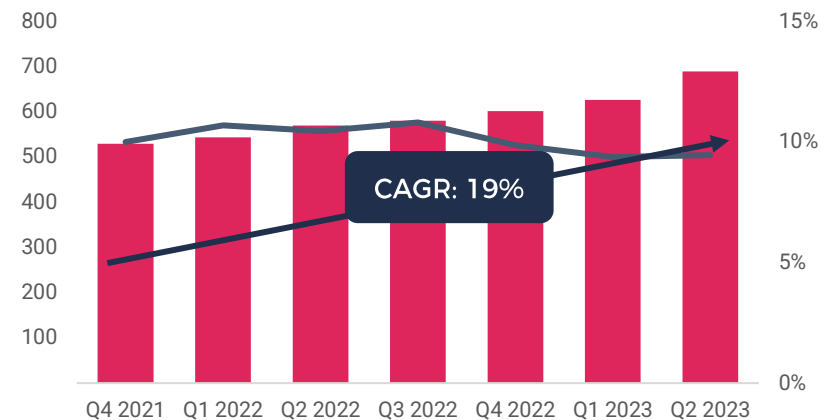
Adjusted EBITDA (LTM, MSEK)



Net Retention (Like-for-Like)



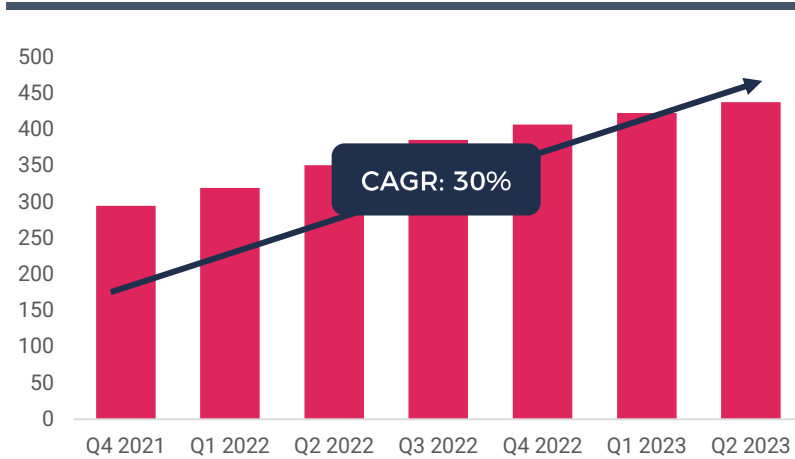
ARR (MSEK) and ARR-Growth



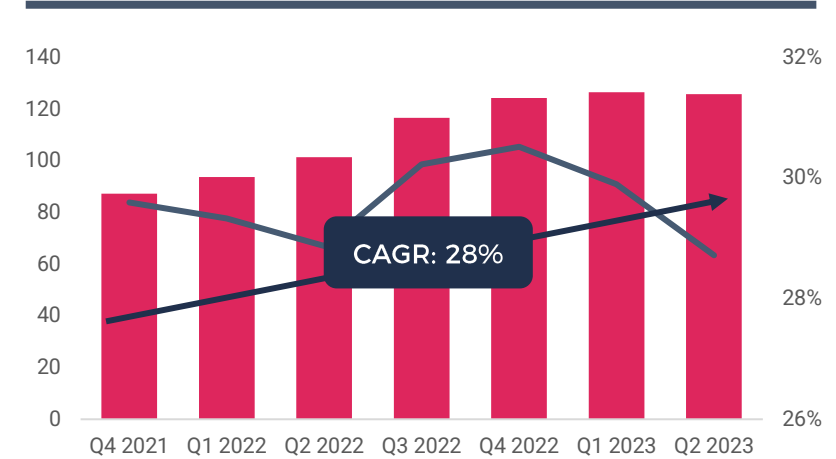
Continental Europe

Strong net sales development and positive ARR-trend

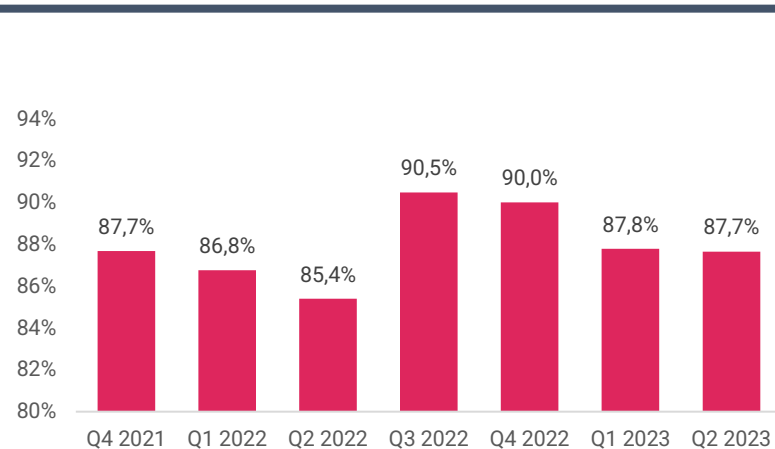
Net Revenue (LTM, MSEK)



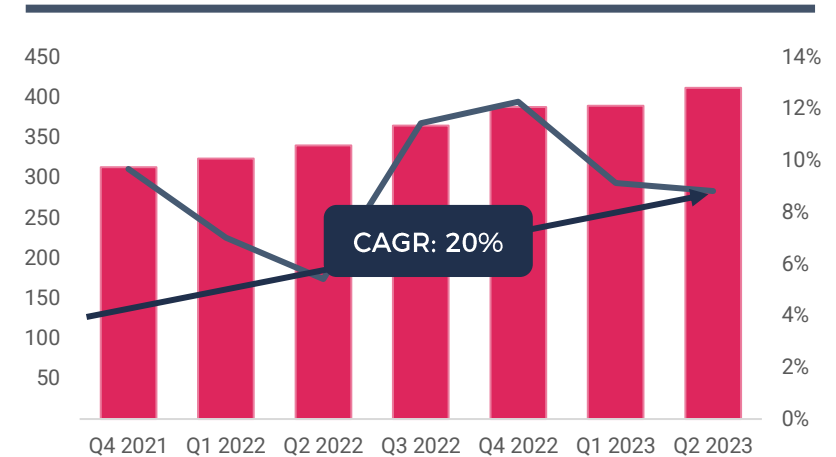
Adjusted EBITDA (LTM, MSEK)



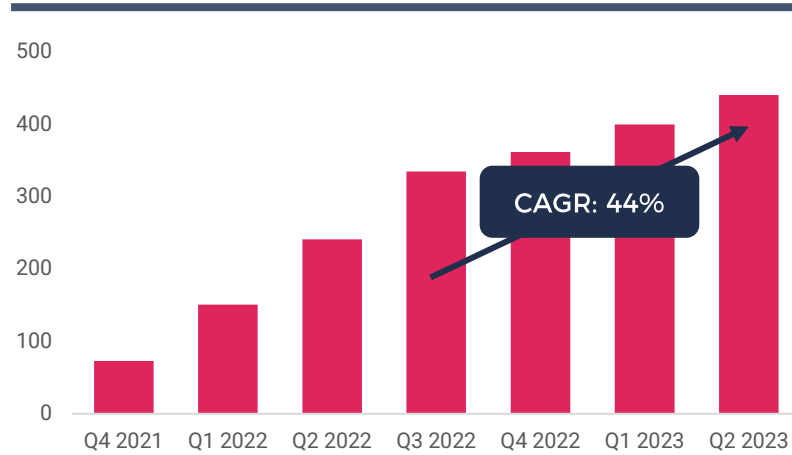
Net Retention (Like-for-Like)



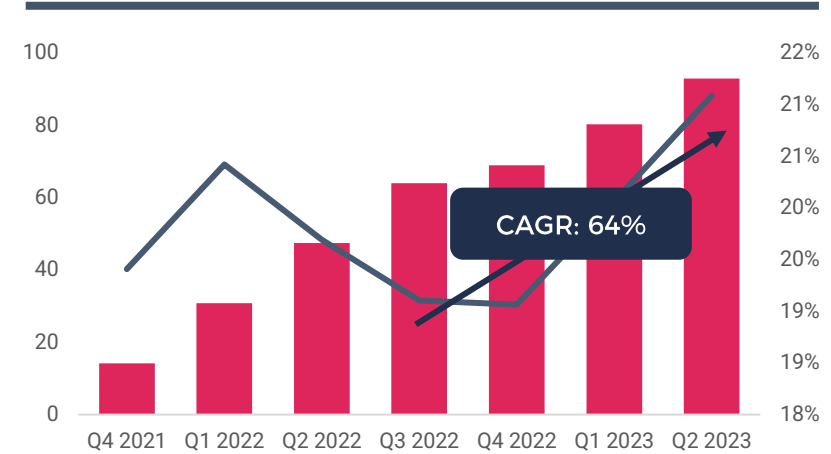
ARR (MSEK) and ARR-Growth



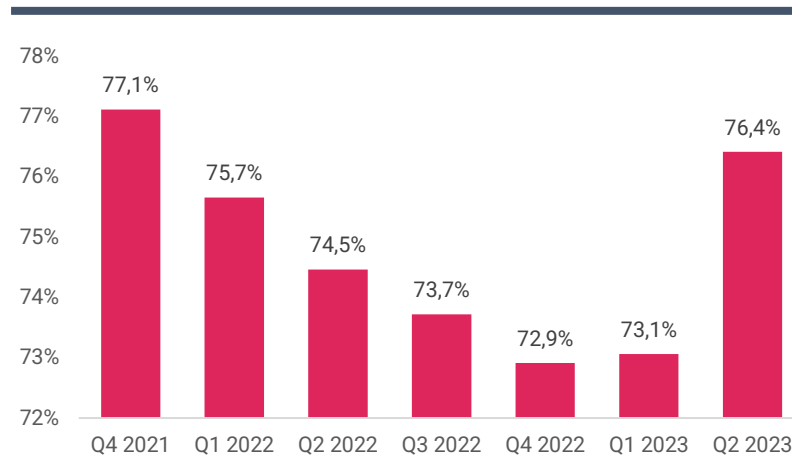
Net Revenue (LTM, MSEK)



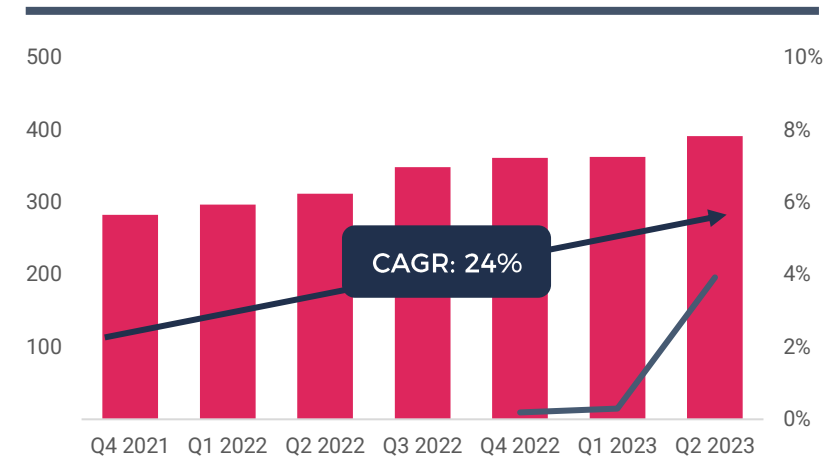
EBITDA (LTM, MSEK)



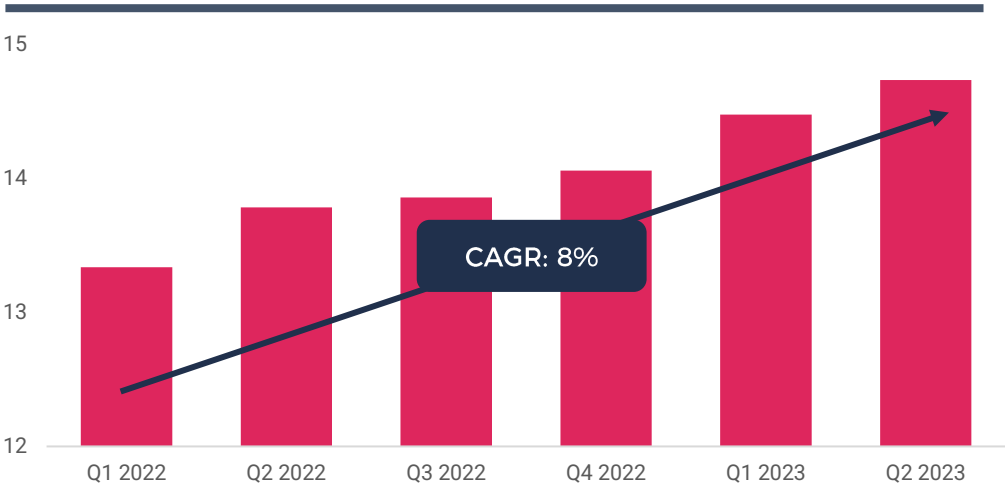
Net Retention (Like-for-Like)



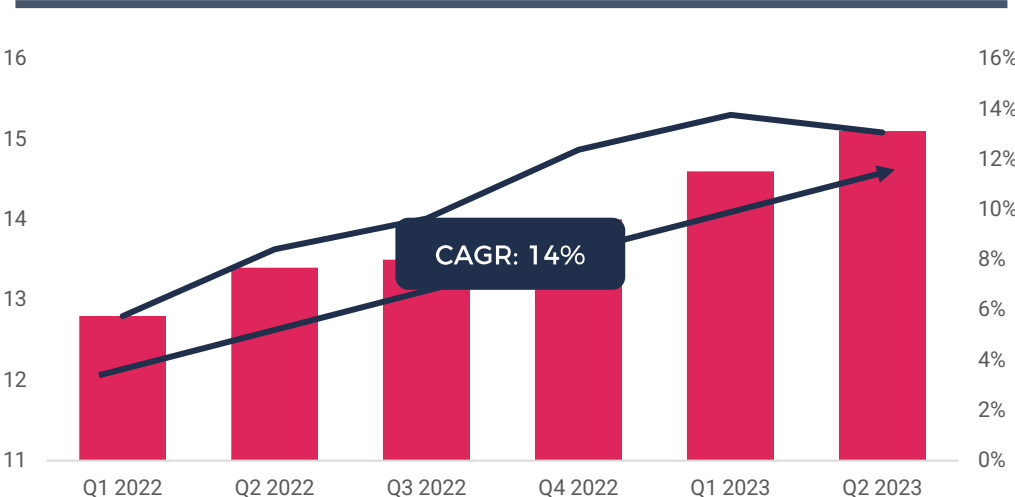
ARR (MSEK) and ARR-Growth



Net Sales (Proforma LTM, MGBP)



ARR and organic ARR-growth (Proforma MGBP)

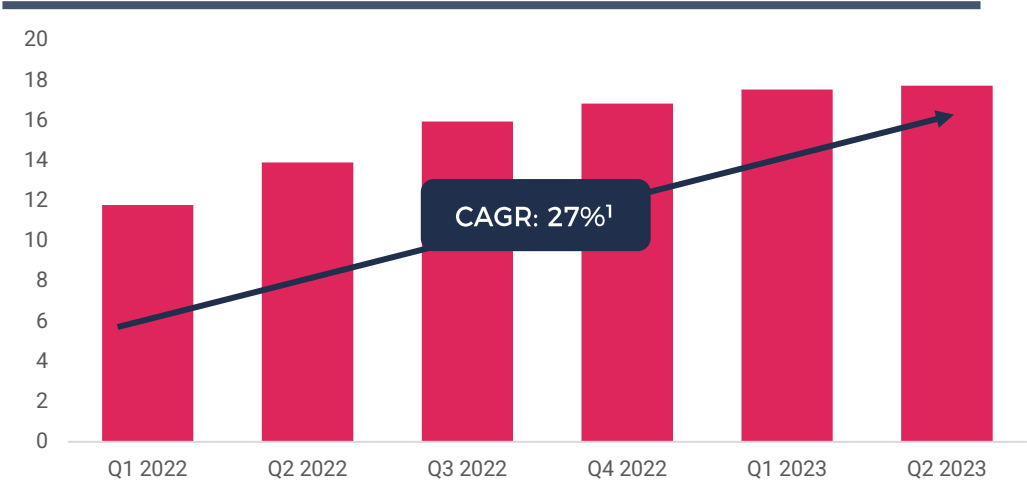


- #1** Project information provider in the UK
- 1973** Founded in Bournemouth
- 2021** Acquired by BFG
- +18%** ARR-growth since Q1 2022

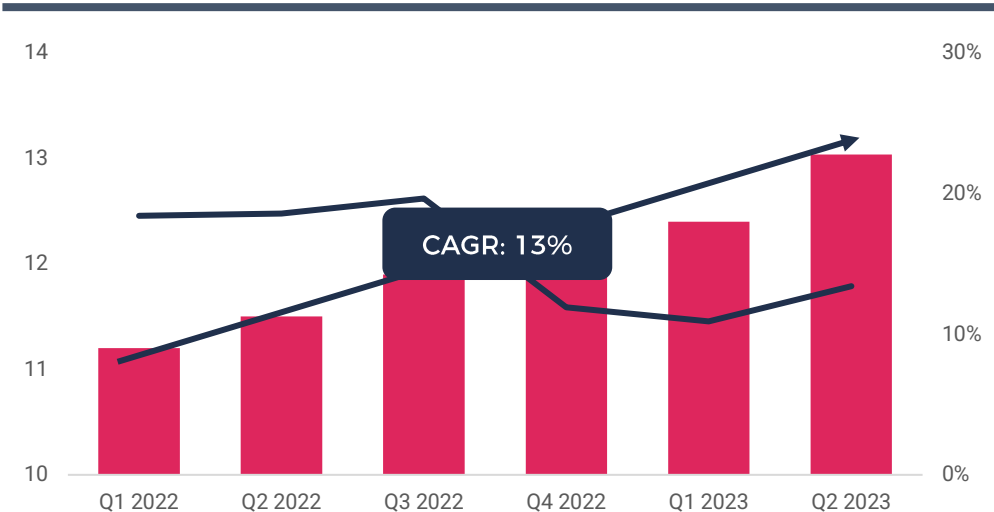
The US market

Exceptional potential – acquisitions strengthening margin

Net Sales (Proforma LTM, MUSD)



ARR and organic ARR-growth (Proforma MUSD)



#3

Project information provider in the US

13.4%

Organic ARR-growth (Q2 2023)

142

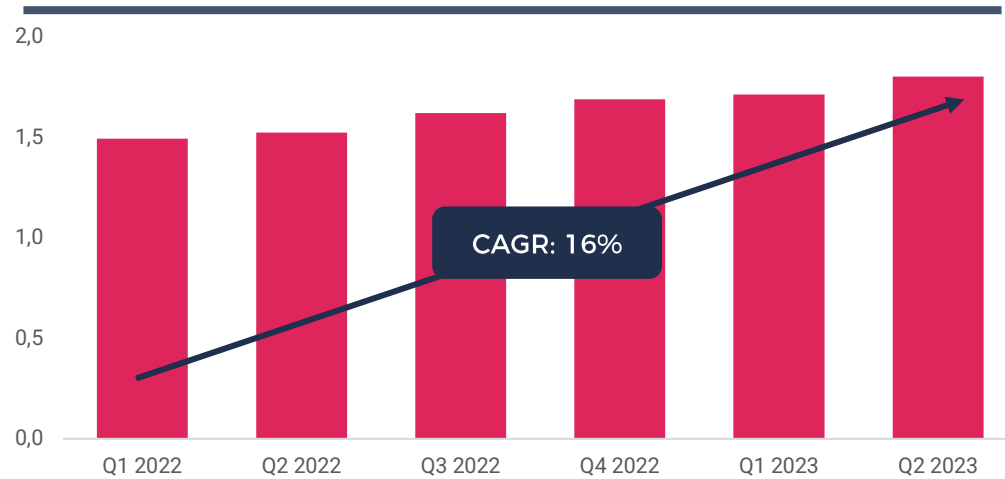
MSEK in ARR (Q2 2023)

>30%

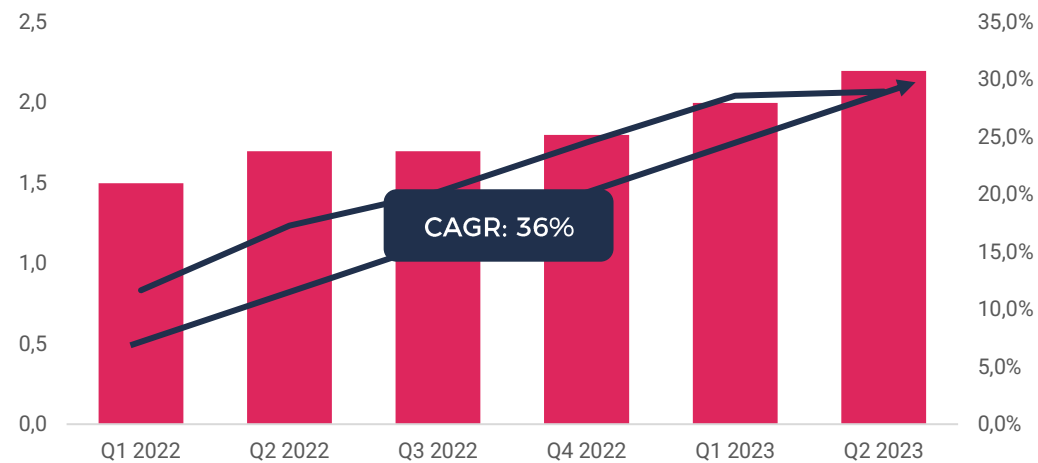
EBITDA-margin (Q2 2023, LTM)

1. Excludes Pantera Global Technology

Net Sales (Proforma LTM, MEUR)



ARR and organic ARR-growth (Proforma MEUR)



#1

Project information provider in Spain

29%

Organic ARR-growth (Q2 2023)

2001

Founded in Vigo, Spain

21%

Net sales growth since Q1 2022

| | |
|--------------------------|---|
| Growth | <p>Byggfakta aims to achieve an annual organic sales growth of at least 10 percent driven by double digit organic ARR growth.</p> <p>Furthermore, Byggfakta aims to make strategic acquisitions, financed by the Company's strong free cash flow, that will add another 5-15 percent to annual sales growth in the medium term.</p> |
| Margin | <p>Byggfakta aims to achieve an EBITDA margin of at least 40 percent in the medium-term.</p> |
| Capital Structure | <p>Byggfakta aims to maintain a net debt / EBITDA ratio below 3.0x excluding temporary impact from acquisitions.</p> |
| Dividend Policy | <p>The Company does not foresee to pay any dividend in the short to medium term, as the Company intends to use all excess cash flows for strategic acquisitions.</p> |